OBE for FET Colleges office administration

Office Practice
Office Data Processing
Business Practice

level 3

lecturer's guide

NVA panel



40 Heerengracht, Cape Town, 8001 P.O. Box 5197, Cape Town, 8000

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Lecturer's Guide

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Commonly used acronyms

AS Assessment standard

CASS Continuous assessment

CO Critical outcome

DO Developmental outcome

DoE Department of Education

ESASS External summative assessment

FET Further Education and Training

GET General Education and Training

HET Higher Education and Training

HIV/Aids Human Immunodeficiency Virus/Acquired Immune Deficiency

Syndrome

ICASS Internal Continuous Assessment

SB Student's Book

SO Subject outcome

T Topic

LO Learning outcome

LP Learning programme

SSM Student Support Material

LTSM Learning and teaching support materials

NCS National Curriculum Statement

NSC National Senior Certificate

NCV National Certificate (Vocational)
NQF National Qualifications Framework

NVC New Venture Creation

OBE Outcomes-based education

SKAVs Skills, knowledge, attitudes and values

SWOT Strengths, weaknesses, opportunities and threats

LG Lecturer's Guide

How to use this Lecturer's Guide

The Lecturer's Guide includes guidance and additional information, together with suggested assessment and a 40 week plan.

The sections on **guidance and additional information** offer useful suggestions on how to present the learning material, how to prepare and how to conduct each activity. Ideas for individual, pair, group, class and Portfolio of Evidence activities have been designed to cover the SO, LO and ASs.

Assessment should be continuous. At the end of each unit in the Student's Book, there is an opportunity for self-assessment by the students. These formative assessment questions are directly linked to the outcomes of each unit and could be used as part of tests and examinations.

In each unit in this Lecturer's Guide, guidance has been given regarding assessment methods, instruments and tools for the activities in the Student's Book. Some additional assessment opportunities are also included. Rubrics and checklists have been prepared to assist you with assessment. You can choose to use these assessment tools as they are, or adapt them to suit your specific needs. At the end of each chapter in this Lecturers Guide, there is a grid summarising the assessment for each activity. This could be used or adapted for Portfolio of Evidence assessment purposes for each student.

Using this Lecturer's Guide with the Student's Book

Icons have been used throughout the Student's Book to consolidate and facilitate the learning process, and to adopt an interactive approach between the student and the text. The icons indicate different types of activity – for example, a group or a question or feedback activity. The icons are also used to indicate what is being dealt with – for example, outcomes, assessment, or a cross-reference to something else.

> <	Cross-reference This icon shows forward or backward links or references to other sections in the book.
2	Outcomes Outcomes appear in the outcomes table at the beginning of each unit. The students should achieve these unit outcomes, which are derived from the Assessment Standards in the New Venture Creation NCS document.
Ô	Individual This icon indicates that students should work on their own.
0	Pair work This icon indicates that the students should work in pairs.
	Group work This icon indicates that the students should works in groups. Groups of four or five students are usually ideal, but it depends on the type of activity.
VX	ICASS This icon shows an activity that could be used as part of the continuous assessment (ICASS) process, which should take place throughout the year.

word bank	Word bank New or difficult terms are explained or defined. Sometimes 'New Venture Creation' words have different meanings to everyday language, so the aim is to extend the students' use of the English language and New Venture Creation' terminology.
did you know?	Did you know? Reference to web site and other sources of information to extend the students knowledge base.
Φ	Questions This icon provides the student with opportunities for self-assessment and ensures that the learning process has taken place. Questions at the end of each unit form part of summative assessment and assist the students to reflect on what they have learnt.
Q	Minds This icon indicates knowledge outcomes that students should have acquired.
	Hands This icon shows skills-based outcomes or activities developed for students to apply knowledge (and values) that they have acquired.
\bigcirc	Hearts This icon shows values-based outcomes that assist the students to express or develop particular values (or attitudes) to the issues raised.

2. The new curriculum

A process of transforming education and training to realise the aims of our democratic society and of the Constitution has been underway since 1994. As part of this process, the outcomes-based curriculum (OBE) was developed as one united curriculum for all school students in the General Education and Training (GET) and Further Education and Training (FET) bands. The new curriculum was designed to be student-centred, integrated and holistic, relevant to students' lives and the needs of the country, and to promote critical and creative thinking.

What has changed?

The table below outlines some of the some changes and compares terms used in the pre-OBE and OBE stages.

Pre-OBE	OBE
Old terms/phrases	New terms/phrases.
Core syllabus	Subject Guidelines
	Assessment Guidelines
Scheme of work	A Learning Programme consists of 2 stages of
	planning
	Work Schedule per level per subject
	2. Lesson Plans
Aims	Learning outcomes (LOs)
Objectives/topics/content	Assessment standards (ASs)
Lesson plan	Lesson plan or learning experience
Text books	Learning and Teaching Support Materials (LTSM) –
	includes various learning and teaching resources like
	CDs, videos, text books, etc.
Learning/syllabus is content-	Learning is outcomes-based. The curriculum is
driven.	relevant, communicative, connected to real-life
Role learning takes place.	situations and provides for the development of
	knowledge, skills and values in an integrated way.
Traditional teaching methods	Traditional teaching methods are enhanced through
may have included learning	methods that require the students to be actively
being textbook-driven.	involved.
Lecturer-centred	Student-centred and lecturer plays a
	facilitator/mediator role.
Students' work is assessed by the	A variety of assessment methods are used (self-
lecturer	assessment, peer assessment, group assessment,
	lecturer assessment, etc.).
Test-based assessment	Observation, Test and Task-based assessment take
	place.
Lecturer is responsible for	Students take responsibility for their own learning -
learning – motivation depends	students are motivated by constant feedback and
on the personality of the	affirmation.
lecturer.	

3. Subject Outcomes and Learning Outcomes

Outcomes-based education calls for lifelong learning by demonstrating nine critical cross-field outcomes (CCOs).

Each of the subjects have topics linked to Subject Outcomes together with corresponding Assessment Standards (ASs) and Learning Outcomes (LOs) that are derived from the CCOs and which describe the knowledge, understanding, skills and values that students should demonstrate and be able to do at the end of the FET Colleges band.

4. OBE for FET Colleges series and the principles of the curriculum

The National Curriculum Statement (NCS) follows the principles, purpose and thrust of Curriculum 2005, including OBE.

There is an emphasis on the key principles and values of social transformation, progression, articulation and portability, human rights, inclusivity, environmental and social justice as well as valuing indigenous knowledge systems.

OBE, integration and applied competence, credibility, quality and efficiency, high knowledge and high skills underpin the curriculum and are all covered within the purpose, scope and the specific topics of each subject. This series deals with each of the following issues in ways that specifically suit the particular subject and Vocational Programme.

Social transformation

The NCS builds on the visions and values of the Constitution. The Constitution expresses the nation's social values and the roles, rights and responsibilities of citizens in a democratic South Africa. In promoting the students' personal development, we should ensure that we build a national South African identity.

Valuing indigenous knowledge systems

The rich history and heritage of South Africans needs to be recognised as important contributors to the values contained in the Constitution. Indigenous and endogenous local communities need to be included in our economic actions and thinking.

Human rights, inclusivity, environmental and social justice

The NCS reflects the principles and practice of social justice, and respect for the environment and human rights, as defined in the Constitution. In particular, the curriculum attempts to be sensitive to issues of poverty, inequality, race, gender, age, disability and challenges such as HIV/Aids. Students are encouraged to develop an awareness and understanding of the rich diversity of cultures, beliefs and worldviews within the unity of South Africa.

The Bill of Rights places great value on equality, human dignity, life, freedom and security. These and other rights to freedom of religion and belief, expression

and association, exist alongside socio-economic rights. Each person has a right to freedom from poverty, homelessness, poor health and hunger.

Outcomes-based education

Outcomes-based education forms the foundation of the South African curriculum. The LOs and ASs have been derived from the COs which were inspired by the Constitution, will ensure that knowledge, skills and values are articulated

High knowledge and high skills

The NCS sets standards in the learning areas and specifies the minimum knowledge and skills to be achieved by students in each grade. In this way, the NCS provides direction on how to develop a high level of skills and knowledge in all students. In New Venture Creation the necessary knowledge and skills have been built into the text and the activities.

Integration and applied competence and progression

Integration both within and across learning areas is central to OBE, because of the belief that fields of knowledge are connected. Some of the skills taught in one learning area may also be needed to achieve a learning outcome in another learning area. Achieving an optimal relationship between progression and integration is central to this curriculum. Within each subject, the NCS sets out progressively more complex expectations of students from level to level. This is called conceptual progression, and the NCS describes this progression through the ASs. Integration is about making links within and across learning areas, through related LOs and ASs. It is also about students developing skills, attitudes and values, as well as acquiring knowledge by integrating theory and practice. Complexity and depth in learning increases from the beginning to the end of a level (vertical progression) and from level to level (horizontal progression).

Credibility, quality and efficiency

Articulation refers to the relationship between qualifications in the different NQF bands (GET/FET) and portability to the extent to which parts of a qualification are transferred to another qualification in a different learning pathway of the same NQF band. This allows for mobility across and within the FET band and recognition of prior learning.

Planning for the new curriculum

Please see the file for the specific subject for the 40 week plan and programme of assessment for that subject.

It is imperative that Lecturers plan ahead. Students will not be able to attain the SOs prescribed by the LOs for a specific level if the Lecturer does not plan adequately. Planning could be summarized as follows:

- a three-year subject framework (macro planning)
- a one-year work schedule that sets out the pace and sequence of teaching and learning activities, and assessment. This work schedule will spell out 'term plans' of work to be covered in a particular term (meso planning)

 weekly and daily planning (lesson plans or learning experiences) specifying activities (*micro planning*).

Assessment

Assessment in the National Certificates (Vocational) is underpinned by the objectives of the National Qualifications Framework (NQF), is part of the learning process and should not be seen as a separate activity. Assessment is done to:

- determine what students know and at what point to start with the new learning experience
- identify and diagnose any barriers to learning
- create an integrated national framework for learning achievements
- provide information for reviewing and evaluating learning programmes
- encourage students to participate in the learning process
- apply and use knowledge in real-life contexts.

The following aspects are assessed:

- subject outcomes (SOs)
- learning outcomes (LOs)
- assessment standards (ASs)
- knowledge, skills, values and abilities
- metacognition
- integrated assessment tasks.

The table below could be used as a checklist to determine whether the assessment target meets the method. For example if you want to assess skills, performance-based and observation-based assessment are the best methods to do this (check that they both have a rating of 5).

Note: Higher numbers indicate better matches (e.g. 5 = high, 1 = low). Table adapted from *MacMillan (1997) Classroom Assessment: Principles and Practice for Effective Instruction.*

	Objective	Essay	Performance based (Individual)	Oral questions	Observation	Self- assessment
Knowledge	5	4	3	4	3	2
Reasoning	2	5	4	4	2	2
Skills	1	3	5	2	5	3
Product	1	1	5	2	4	4
Values and attitudes	1	2	4	4	4	5

[Note: the higher numbers indicate better matches (e.g. 5 = high; 1 = low). Table adapted from McMillan (1997) Classroom assessment: Principles and practice for Effective Instruction.]

Tools and instruments for assessing student performance

Methods for assessment				
(Who carries out the assessment?)				
Self-assessment	Group assessment			
Peer assessment	Lecturer assessment			
Assessm	ent forms			
Presentation	Examination			
Debate or argument	Project			
Interview	Simulation			
Demonstration	Research or investigation			
Questionnaire	Assignment			
Role-play	Case study			
Test	Practical task			
Tools for assessing s	tudent performance			
Rubric	Observation sheet			
Rating scale	Marking memorandum			
Checklist	Assessment grid, etc.			
Recordi	ng tools			
Class list	Day-by-day assessment sheet			
Mark sheet	Promotion schedule, etc.			
Reporting tools				
Report card using national codes and	Lecturer-student interview			
comments on competence	Written comments in student's workbook			
Lecturer-parent interview	Day-by-day assessment sheet, etc.			

1. When do we assess?

Baseline assessment takes place **at the beginning** of an activity or a learning process so that lecturers and students find out what students already know. The recording of baseline assessment is usually informal.

Diagnostic assessment takes place **throughout** the learning process and is used to identify and diagnose barriers that students may have so that lecturers can plan to overcome these. It includes extended opportunities and activities for gifted students.

Formative assessment is used **throughout** the learning process to inform whether teaching and learning is successful in achieving the outcomes. Any form of assessment that gives feedback to the student fulfils a formative purpose.

Summative assessment takes place **over time and at the end** of a learning experience. It can occur at the end of a single learning activity, a unit, a cycle, a term, a semester or a year.

Assessment methods

Some of the assessment methods used in most education systems are explained below:

• **Self assessment:** Students assess themselves against given criteria (skills that are important for life-long learning), which may be reflected on a self-checklist. Students reflect on their own performance and recognise the limitations of their work.

- Peer assessment: Students assess each other in pairs or groups and may use checklists to do this. Peer assessment should not be interpreted as students marking each other's work and/or counting the marks.
- Three-way assessment: This provides an opportunity for students, lecturers and care-givers to acknowledge a student's progress and achievement. Students take work home that has been assessed by the lecturer and by themselves. Care-givers respond with a comment on the student's achievement and progress.
- Test-based assessment: The same evidence is gathered for all students in the same way and at the same time. It is far more rigid process. A mark or a score verifies tests and examinations. In the past, too much emphasis was placed on tests and examinations.
- Task-based assessment: This includes well-structured assessment activities that show whether students are competent at applying the skills and knowledge they have learnt to unfamiliar contexts or contexts outside the classroom. Task-based assessment has its own range of scoring instruments in a marking memorandum. Criteria or standards have to be carefully selected (and sometimes negotiated with the students) and should be described in a rubric.
- Performance-based assessment: This is a direct or systematic observation of a student's performance or an examination. Performance-based assessment requires students to engage in activities where they demonstrate specific skills or develop specified tasks (e.g. projects, debates, assignments, speeches and presentations).

3. Internal continuous assessment (ICASS)

Knowledge, skills, attitudes and values (SKAVs) are assessed throughout the year using assessment instruments such as projects, tests, assignments, investigations, role-play and case studies. The internal continuous assessment (ICASS) practical component is undertaken in a real workplace, a workshop or a 'structured environment'. This component is moderated internally and externally quality assured by Umalusi. All internal continuous assessment (ICASS) evidence is kept in a Portfolio of Evidence (PoE) and must be readily available for monitoring, moderation and verification purposes.

ICASS:

- allows lecturers to use any planned learning experience to assess student achievements and progress
- is a necessary feature of the total evaluation of every student
- takes place over a long period
- is diagnostic and allows the lecturer to monitor strengths
- assists in addressing the needs of the student
- enables lecturers to pace students and provide enrichment
- sets well-defined outcomes for the students to achieve
- ensures that the learning programme is significant for the student, and prevents 'teaching for a test'
- covers a wide spectrum of learning activities and tasks
- is transparent as students are aware of the assessment criteria
- develops a sound assessment record to track the learning progress
- provides useful data for reporting and progression

- involves assessment of knowledge, skills, attitudes and values
- encourages lecturers and students to appraise their own work.

A compulsory component of external summative assessment (ESASS) is the integrated summative assessment task (ISAT). This assessment task draws on the students' cumulative learning throughout the year. The task requires integrated application of competence and is executed under strict assessment conditions. The task should take place in a simulated or 'structured environment'. The ISAT is the most significant test of students' ability to apply their acquired knowledge. The integrated assessment approach allows students to be assessed in more than one subject with the same ISAT. External summative assessments will be annually between October and December, with provision made for supplementary sittings.

4. Number and forms of assessment for Level 3 assessment programme

At Level 3, an internal assessment component counts 50% of the final assessment mark. An example of the requirement of the internal assessment programme for Level 3 is summarized as follows:

Term 1	Term 2	Term 3	Total
One task, e.g.	One task, e.g.	One task, e.g.	Three tasks
Assignment	Project	Presentation	
One test		One test	Two tests
	June examination	September	Two examinations
		examination	
			Seven items

Examinations should conform to the requirements set by the Department of Education. They should be carefully designed and weighted to cover all the LOs.

The tasks should be carefully designed which will give the students opportunities to research and explore the subject in a focused and exciting manner. Examples of forms of assessment are debates, presentation, projects, simulations, assignments, models, case studies, long essays and research projects.

Instrument 1: Control tests (two per year) and examinations (two per year)

The following conditions apply to control tests:

- all classes in the same level write the same test at the same time
- the test should be based on accumulative work
- moderation of the question paper and answer scripts should take place at college level (internal college moderation)
- tests should be written under examination conditions
- questions should comply with the end-of-the-year examination standards
- where there is more than one lecturer teaching the same subject, agreement should be reached on the scope, date and time of the test.

The structure and mark allocation should be similar to the final National Senior Certificate (NCS) Level 2 examination.

Instrument 2: Research assignment (minimum of one per year)

For assignments, students are required to investigate and report on certain issues. Ideally the task should be phrased as a question so that students can form their own opinions based on acquired subject knowledge. Assignments may also be in the form of practical research.

Instrument 3: Project (minimum of one per year)

- A project is a learning activity involving investigation and solving problems by an individual or small group of students. It could consist of a task in which the student sets out to attain some goal of real personal value.
- Students should be encouraged to develop research, critical thinking and problem-solving skills.
- Projects should be tackled without close supervision, but with assessor (i.e. lecturer) guidance and support.
- Students should be given the assessment criteria before starting the project.
- Students will need to complete at least one project according to ICASS
 requirements. The lecturer can decide whether to give the students a range of
 topics to choose from or select only one topic for all the students to do.
- It is suggested that projects are dealt with in the first term.
- The project should consist of 4 to 10 handwritten pages, excluding pictures, graphs, displays, etc.

When preparing a project, the following minimum requirements should be met:

- a title page
- a table of contents
- text divided into paragraphs
- references for sources
- the text should include pictures, photos, diagrams, graphs, etc.
- the text should be presented in an acceptable way (bound or stapled)

Instrument 4: Oral presentation (minimum one per year)

Presentations allow students to demonstrate manual and/or behavioural skills. The assessment may be based on the end-result of the activity (the product) or the carrying out of the activity (the process) or a combination of both.

Presentations can be based on a project, but also given as separate tasks or assignments. The presentation can be written or oral, but proof of the presentation must be included in the portfolio. All criteria used to assess the presentation must be discussed with the students before they start.

Day-by-day assessments: practical application

Simulations

Simulations mirror actual activities or conditions. They are suitable for assessments where demonstrations and observation will provide reliable and valid results, but where, for a number of reasons, it is difficult or impractical to assess under actual conditions.

Scenario / Case study

Students are presented with a real-life situation, a problem or an incident related to the learning outcome and expected to assume a particular role in articulating the position. They could draw on their own experiences, the experiences of peers or prior learning to interpret, analyse and solve problems.

Solutions/recommendations related to the case study/scenario are then made and presented.

Oral questions

These are mainly used to generate evidence of a student's ability to listen/sign, interpret, communicate ideas and sustain a conversation in the language of assessment. Oral questions include oral examinations, interviews, conferences and other conversations in which information is obtained about a student's learning.

Observations

This is the type of assessment that is commonly used by lecturers without consciously thinking about it. Lecturers constantly observe students informally to assess their understanding and progress. They watch students as they respond to questions or as they study. The lecturer listens to students as they speak and discuss issues with others. Observation is also used extensively in performance-based assessment and other formal techniques.

Debates

Topics for debates should relate to the ASs and be formulated as contentious statements. Students should be given sufficient time to research their topics and prepare their arguments. Students should not exceed a time limit of three minutes per speaker. Students engage in a formal debate in groups not larger than eight.

Grading students' work

Assessment in the FET (Colleges) will be conducted in terms of a combination of mark allocation and criterion-referenced descriptors. The following classification scheme for mark translation to descriptors has been developed for the National Certificate (Vocational) Levels 2, 3 and 4.

Grading	Descriptors	Marks%
5	Outstanding	80–100%
4	Highly competent	70–79%
3	Competent	50-69%
2	Not yet competent	40–49%
1	Not achieved	0-39%

Subject competencies have been described to distinguish the grade expectations of what students must know and be able to achieve. The descriptions for New Venture Creation are outlined in the Subject Guidelines and Assessment Guidelines for New Venture Creation.

Assessment in particular subjects

External assessment in a subject will count 50% and college-based assessment (also called internal assessment or ICASS) will count another 50% to make up the progression mark of the student. The college-based assessment component, in turn, consists of a summative component (internal examinations and standardised tests) and a formative component (i.e. assignments and tasks to develop subject skills such as monitoring and research activities, presentations, debating, numerical calculations, summarizing and memorizing).

Tests and examinations will focus on assessing knowledge and understanding. This mainly uses the application of the student's subject-specific knowledge and skills. You can use case studies, analysis and interpretation of data, critical discussions of contemporary issues or numerical calculations.

Summative assessment

The summative component of college-based assessment will require students to:

- answer objective-type questions, i.e. multiple choice, true/false, matching concepts, etc.
- write an essay or a short answer to a question
- organise relevant information clearly and coherently, using specialised vocabulary where appropriate
- ensure that writing is legible, and spelling, grammar and punctuation are accurate, so that meaning is clear.

Questions typically start with task or command words. These words indicate which skills are required when answering the question. For example If students are asked to evaluate a problem, but they only show knowledge and understanding, they will lose most of the marks for that question.

The meanings of the most frequently used task words are listed on the following page:

Knowledge and understanding			
Define	Give the exact meaning of a term or concept using words or mathematical symbols (e.g. 'Define "globalisation"'.)		
Describe	Give an account (e.g. 'Describe the relevance of contracts and their legal implications in different business contexts.')		
Identify	Single out from other information (e.g. 'Identify the various components of micro (internal), market and macro business environments.')		
Illustrate	Use examples to explain a point (e.g. 'Illustrate by means of examples the impact and challenges of contemporary socio-economic issues on business operations.')		
List	State briefly (e.g. 'List four features of effective management.')		
Outline	Give a short description of the main aspects or features (e.g. 'Outline the different investment opportunities for individuals and businesses.')		
State	Give or say (e.g. 'State three reasons why social responsibility activities are undertaken by businesses.')		
Summarise	Bring out the main points from a complex set of data. (e.g. 'Summarise the effect that the Skills Development Act and		

	the impeliestions of skills lovies for large loveiness ()					
) A //	the implications of skills levies for large business.')					
What	Clarify a point (e.g. 'What are the main characteristics of					
	an entrepreneur?')					
Application						
Apply	Use knowledge of New Venture Creation to understand an					
	issue or problem (e.g. 'Apply a strengths, weaknesses,					
	opportunities and threats (SWOT) analysis to determine a					
Calculate	viable business venture.')					
Calculate	Use mathematics to work out an answer (e.g. 'Calculate the selling price of a T-shirt if five T-shirts cost R500.00 to					
Distinguish	produce and the seller aims to make a 10% profit.') Identify the characteristics that make two or more ideas,					
between	concepts, issues, etc. different (e.g. 'Distinguish between					
Detween	the Road Accident Fund and Unemployment Insurance					
	Fund.')					
Explain	Make clear (e.g. 'Explain the features of the micro					
Ехріант	(internal), market and macro business environments in					
	detail.')					
Suggest	Give possible reasons or ideas that are plausible but not					
	necessarily correct. 'Suggest' may require candidates to					
	analyse a problem and not just apply New Venture					
	Creation knowledge (e.g. 'Suggest reasons why a business					
	would rather train someone from within the business than					
	recruit someone from outside the business.')					
	Analysis					
Analyse	Break down into constituent parts in order to be able to					
	understand an issue or problem. Analysis involves					
	recognising what is important, and applying knowledge					
	and understanding of New Venture Creation (e.g. 'Analyse					
	the degree to which a business embraces entrepreneurial					
	qualities.')					
Compare and	Show similarities and differences between two or more					
contrast	ideas or problems (e.g. 'Compare by tabulating the extent					
	to which a business can control and influence the business					
Evannin a	environment.')					
Examine	Break down an issue or problem to understand it (e.g.					
	'Examine thoroughly the concept of social responsibility and its implications for both business and communities.')					
Investigate	Look for evidence to explain and analyse (e.g. 'Investigate					
Investigate	the nature of business being conducted in the area and					
	classify it into primary, secondary and tertiary enterprises.')					
Evaluation						
Assess Analyse an economic issue or problem, and then weigh up						
30000	the relative importance of different strands (e.g. 'Assess a					
	team against the criteria for successful and collaborative					
	team performance in a business context.')					
Comment on	Invites students to make judgements based on the					
	evidence they have presented (e.g. 'Comment on why the					
	South African government, business and education system					
	deem it necessary to develop an entrepreneurial culture in					
	South Africa.')					
Critically analyse	Analyse an issue/problem and weigh up the relative					
-	importance (e.g. 'Critically analyse the three management					
	or leadership styles.')					

Do you think	Invites students to give their own opinions about an issue or problem. However, marks will always be awarded for the quality of the argument and not for any individual opinions (e.g. 'Do you think it is better to invest in shares or in unit trusts?')
Discuss	Compare a number of possible views about an issue and weigh up their relative importance. A conclusion is essential (e.g. 'Discuss the relationship between the micro, market and macro business environments.')
Evaluate	Similar to discuss; to compare a number of possible views. A final judgement is essential (e.g. 'Evaluate the extent to which a business venture addresses issues such as human rights, inclusivity and the environment.')
To what extent?	Explain and analyse and then comment upon the relative importance of the arguments (e.g. 'To what extent should top management involve the rest of the employees in their business planning activities?')

Formative assessment

Formative assessment informs the lecturer and the student about the student's progress. The formative component of ICASS must include a variety of activities. For example:

- research and monitoring of relevant, contemporary economic issues
- other ongoing tasks to develop skills that are necessary for successful functioning within the subject
- creative responses to problems within the subject field
- more informal assessment of day-to-day knowledge and skills acquired through creative class tests, presentations of the previous day's work, class quizzes, etc.

The formative component should cater for the multiple intelligences (i.e. verbal-linguistic, interpersonal, intra-personal, musical-rhythmic, bodily-kinaesthetic, mathematical/logical, spatial) of students in an inclusive education context.

A performance assessment is a direct observation of an actual student's performance or an examination of products created. During a performance assessment, students are engaged in activities that require the demonstration of specific skills or the development of specific products. The demonstrations can take place in a controlled environment (such as laboratory or a classroom), or in a real-life environment, where the complexities faced by the students are much higher. In the latter case, the performance assessment is also called an 'authentic assessment'. Students are expected to demonstrate complex learning that integrates knowledge, skills and values in a single performance.

Characteristics of performance assessments:

- Students are expected to perform, produce, create or do something.
- The skills are those displayed by individuals outside the classroom (i.e. in society or in the workplace).
- Higher order thinking processes and problem-solving skills are required for these tasks.
- They provide opportunities for students to present and explain their work.
 The following steps are suggested in developing a performance assessment:

- Clearly identify the outcome(s) to be assessed (i.e. create a clear and appropriate target for the students).
- Determine the purpose of the assessment and the use of the results.
- Design a performance task that will elicit the expected outcome(s).
- Specify the assessment criteria.
- Select and construct the storing and recording instruments(s).
- Performances include everyday teaching and learning activities such as projects, debates, assignments and speeches. When performing, students are applying their skills in a way that is integral to the teaching and learning process.

The external assessment component (50%)

External assessment is assessment that is conducted by an entity such as a provincial examining body, a national agency, or a private agency that is not directly involved with the instruction of the students. It consists of a written examination paper that is externally set, marked and moderated.

The paper may be divided as follows:

Format		
Section 1 (compulsory)	This section will include different types of	
	objective questions, i.e.	
Sub-total: 50	Q1: multiple choice	
	Q2: short theoretical questions	Total: 50
	Q3: calculations	
Section 2 (compulsory)	Four questions of 50 marks each; Students	
	must choose three questions to do.	
Sub-total: 150	·	Total: 150

The following task words from Bloom's taxonomy provide a guide to setting questions:

Knowledge	Understanding	Application	Analysis	Synthesis	Evaluation
define	compare	adapt	categorise	combine	appraise
describe	define	compute	classify	compose	critique
identify	describe	discover	compare	create	decide
label	distinguish	draw	contrast	depict	evaluate
locate	explain	gather	deduce	design	judge
name	generalise	graph	differentiate	develop	justify
recognise	illustrate	modify	distinguish	incorporate	recommend
select	infer	operate	explain	integrate	consider
state	interpret	prepare	generalise	invent	support
memorise	match	revise	infer	organise	relate
	summarise	show	predict	plan	summarise
	rewrite	solve	relate	predict	
	paraphrase	survey	solve	produce	
	express	use	modify	structure	

Suggested guidelines for the distribution of the levels of questioning are indicated in the table on the following page:

Level of questioning	Percentage
Levels 1 and 2: Knowledge and comprehension	40%
Level 3: Application	40%
Level 4: Analysis, synthesis and evaluation	20%

The total mark obtained in the examination paper is then converted into an appropriate rating and code on the four-point scale.

5. Assessment tools (rubrics and checklists)

Rubrics are a combination of rating codes and descriptions of standard. They consist of a hierarchy of standards with benchmarks that describe the range of acceptable performance in each code band. Rubrics require lecturers to know exactly what is required by the outcome. Rubrics can be holistic, giving a global picture of the standard required, or analytic, giving a clear picture of the distinct features that make up the criteria, or can combine both.

Holistic rubrics score the overall process, while analytic rubrics score the individual parts. It is important to note the following:

- The student is only assessed once for each criterion within a rubric.
- The comments make the moderation process easier.
- Rubrics can be used individually or combined with others.
- Rubrics may be joined together for ease of marking.
- Lecturers are encouraged to work in clusters and setting up collaborative rubrics would bring about comparable standards.

The following steps may help you in drawing up a rubric:

- Step 1: Examine the SO and AS that describes the task.
- Step 2: Specify the skills, knowledge and attitudes to be evaluated.
- Step 3: Identify the observable attributes.
- Step 4: Identify the attributes that you do not wish to see.

- Step 5: Brainstorm the characteristics that describe each attribute and how they can be described so that they can be classified into average, above average and below average.
- Step 6: Write descriptions for excellent and poor performances.
- Step 7: Write descriptions for other levels.
- Step 8: Collect samples of work that represent each level.

The following section includes 19 sample rubrics and checklists that can be used and adapted for particular activities. These are referred to throughout the Lecturer's Guide.

Rubric 1: Standard rubric

Criteria	Outstanding	Highly	Competent	Not yet	Not
	(80–100%)	competent	(50–69%)	competent	achieved
		(70-79%)		(40-49%)	(0-39%)
CONTENT					
Range					
Coverage					
Relevance					
CONTEXT					
Command word					
requirements					
SKILLS and					
VALUES					
Skills					
Values					
MECHANICS					
Subject terms					
Language					
Format					

The following checklist may be used to evaluate a rubric:

	Yes	No
Does the rubric emphasise the most important content and skills of		
the SO/AS/LO?		
Are the criteria used in the rubric of appropriate importance?		
Are there sufficient levels of performance to discriminate between		
the quality of students and work?		
Are the levels clearly described in terms of performance?		
Do the levels accommodate students' diversity?		
Does the rubric distinguish between content and skills as well as the communication thereof?		
Does the rubric contribute to an efficient marking process?		
Was a careful decision made between using marks and level		
descriptors or letter symbols?		
Does the rubric offer appropriate guidance to the students?		

Rubric 2: Reflective self-assessment checklist

Individual projects are very personal and more difficult to assess. They are also process-orientated rather than product-orientated.

Amount of time spent on project (time scale to be determined)	less than	1	2	3	4	5	or more
Number of family members spoken to							
Do you feel you learned anything about yourself when doing this project?		yes				no	
Comments:							
Do you feel the project helped you understand yourself?		yes				no	
Comments:							
Did you think you expressed this information about yourself in an interesting and exciting way?		yes				no	
Comments:							_
Do you think you put a lot of effort into this project?		yes				no	

Group work and group assessment

Teamwork is an important part of learning skills and constructing knowledge. Sharing the workload and being aware of personal contributions to the community is important for every student. In a group, the roles and responsibilities are essential to the success of the activity. Evaluating students in different roles assists in their awareness of management processes and effective co-ordination. The lecturer or the students may use this instrument for evaluating each member of the group or to evaluate each other's contributions. This rubric should have space for comments on how the students in the group experience group work, and how they are able to improve or change the roles they play within the group.

Roles within the group should be rotated to allow each student to develop or become aware of their different capabilities.

TEAM: Together Everyone Achieves More

Different group/team roles include:

- timekeeper
- team leader/chairperson/manager
- resources manager
- scribe/note-taker/record-keeper
- reporter
- motivator
- assessor
- peace-maker.

When students work in groups to tackle complex activities and more demanding tasks, efficient organisation is crucial. The process can be helped if different students take on different roles. The lecturer and students can decide which roles are most appropriate in terms of the activity/task. Initially the lecturer can assign these roles, but once the students are familiar with the process, they can take responsibility for assigning these roles within their groups. This needs to be monitored to ensure that all students have an opportunity to play different roles and exercise the different skills involved. A rubric should be devised that clearly sets out the different roles, the criteria for each role and the standards that will be applied. An example of a rubric that has been designed to assess the different roles and the skills involved is shown below.

Each member of the group can assess all the roles except the one that he or she performed. The mark for each criterion within a role can be added to give a total score for the role.

Students can also decide which roles are required for a particular activity, mark them off and assign the roles before continuing with the activity.

Voice monitor	Time-keeper
Motivator	Record-keeper
Assessor	Chairperson/manage
Peace-maker	Reporter

Rubric 3: Assessment of group skills

Group name/Number:			
Names:			
	YES	NO	Comment
Did our group members:			
Listen to each other?			
Talk about the task?			
Co-operate within the group?			
Suggest good ideas?			
Encourage each other?			
Achieve the outcomes?			
What went well?			
What could we have done be	etter?		
Signed:			
Date			

Rubric 4: Assessment of co-operative group skills (1)

TASK SKILLS	Student 1	Student 2 *	Student 3	Student 4	Student 5
Gives ideas					
Asks questions					
Stays on task					
Follows directions					
Checks the understanding of others					
Gets group back on track					
SOCIAL SKILLS					
Encourages others					
Explains ideas					
Discusses					
Listens well					
Resolves conflict					
Praises others				.0	

 ^{*} Add the names of each student in the group under 'Student' and enter a tick ✓ (Yes) or an x (No) under the name of each student for each of the criteria.

Rubric 5: Assessment of co-operative group skills (2)

	1							
Process	Everyone took part equally.	Not yet	1	2	3	4	5	Yes
	The group held a meeting to plan.	Not yet	1	2	3	4	5	Yes
	Each student did what they were supposed to do.	Not yet	1	2	3	4	5	Yes
	Everyone in the group feels happy about the project.	Not yet	1	2	3	4	5	Yes
	The project offers a lot of information.	Not yet	1	2	3	4	5	Yes
	The group explored the following sources: college library, public library, Internet, people, newspapers, clinics, advice offices, other.	explo	ored (u	ıp to 5	mark	h sourd s):		
Product	The information is set out in a way that is clearly understood.	Not yet	1	2	3	4	5	Yes
	There are interesting drawings and illustrations.	Not yet	1	2	3	4	5	Yes
	Written information is easy to read and to follow; ideas are described well.	Not yet	1	2	3	4	5	Yes
	The ideas are shown in an unusual and interesting way.	Not yet	1	2	3	4	5	Yes
	There are a lot of the students' own ideas – not only copied materials.	Not yet	1	2	3	4	5	Yes
	Information is presented clearly; you know what the message is.	Not yet	1	2	3	4	5	Yes
Presentation	The group uses drama, speaking, music, singing, pictures, objects to help the presentation.		2 mar o 6 ma		each r	esour	ce use	d
	All group members took part in the presentation.	Not yet	1	2	3	4	5	Yes
	The presentation is interesting and unusual.	Not yet	1	2	3	4	5	Yes
	You can hear what everyone is saying.	Not yet	1	2	3	4	5	Yes

Rubric 6: Assessment of a research project

The following marking grid could be used where marks allocated are circled according to the sub-criteria (below the grid) and are then transferred to this grid by the different people assessing the project.

		Mark awarded							
Criteria	Self	Peer/group	Consensus	Lecturer					
1. Planning									
2. Quality of research									
3. Continuous collection of									
information and material									
4. Originality/Creativity									
5. Quality of contents									
6. Technical quality									
7. Oral presentation									
8. Individual / group role									
Converted to				<u> </u>					

General guidelines for awarding marks/rating

Rating	Descriptor
5	Outstanding
4	Highly competent: exceeds the requirement
3	Competent: meets the requirement
2	Not yet competent: student needs support
1	Not achieved: made very little effort, needs substantial support

1. Planning

Rating	Descriptor
5	Very practicable planning schedule, independently drawn up by student
4	Very good, practicable planning schedule, with a few minor adjustments by
	educator needed
3	Good planning schedule, with a number of small adjustments by
	educator needed
2	Planning schedule not totally practicable - a substantial number of
	adjustments needed
1	Planning schedule totally impracticable – totally new planning necessary

2. Quality of research

Rating	Descriptor
5	Wide variety of sources used
4	More than required number of sources used
3	Adequate number of sources used
2	Less than adequate number of sources used
1	Only one or no resources used

3. Continuous collection of information and material

Rating	Descriptor
5	A lot of information collected continuously / submitted before due dates
4	More than adequate information collected / submitted before/on due dates
3	Adequate information collected continuously / submitted on due dates
2	Less than adequate information collected / some due dates missed
1	Very little information collected / seldom met due dates

4. Originality/creativity

Rating	Descriptor
5	Unique presentation of extremely high quality
4	Original presentation - however, based upon existing ideas
3	Standard presentation – content is relevant and interesting
2	Requirements have been met, and no more
1	Content entirely / almost entirely copied directly from sources; no effort made

5. Quality of content

Rating	Descriptor						
5	5 In-depth presentation pertaining to real-world practice / evidence is shown of						
	insight into relationship between subject theory and real-world practice						
4	4 Relevant and well-researched presentation – student demonstrates very goo						
	insight						
3	Relevant content shows good insight, area of research well covered						
2	Part of content is relevant – partly copied directly from sources; insight lacking						
1	Very little effort made - content largely copied directly from sources; content						
	only slightly in line with topic						

6. Technical quality

Rating	Descriptor
5	Evidence of pride and very hard work - impressive final product
4	Very good presentation - full use of available sources/technology
3	Good final project
2	Minimal effort made; presentation only just acceptable; room for improvement
1	Very little trouble taken; untidy, shabby presentation

Rubric 7: Assessment of analytic skills

	1 Not achieved	2 Not yet	3 Competent	4 Highly competent	5 Outstanding
Knowledge and under- standing	Demonstrates no under-standing of the concepts, principles and theories required	competent Demonstrates very little understanding of simple concepts, principles and theories	Demonstrates a general understanding of ordinary concepts, principles and theories	Demonstrates a significant understanding of major concepts, principles and theories	Demonstrates comprehensive understanding of major concepts, principles and theories
	Demonstrates no command of relevant factual knowledge	Demonstrates very little command of relevant factual knowledge	Demonstrates general command relevant of factual knowledge	Demonstrates a significant command of relevant factual knowledge	Demonstrates comprehensive command of relevant factual knowledge
	Shows no understanding of composition and structure	Shows very little understanding of composition and structure	S hows general understanding of composition and structure	Shows a significant understanding of composition and structure	Shows comprehensive significant understanding of composition and structure
Context	Shows no ability to mould content in the required context	Shows little ability to mould content in the required context	Shows general ability to mould content in the required context	Shows significant ability to mould content in the required context	Shows comprehensive ability to mould content in the required context
Skills	Shows no ability to construct tables and present data graphically	Shows some ability to construct tables and present data graphically	Shows complete ability to construct tables and present data graphically		
	Cannot make interpretations based on data and other conclusions	Makes inadequate and limited interpretations based on data and other conclusions	Uses a variety of means to analyse and present data and draws valid conclusions		
Attitudes/ values	Demonstrates wrong attitudes/ values	Demonstrates appropriate attitudes/ values adequately			
Communi- cation	No ability to apply linguistic principles	Makes errors in grammar and paraphrasing.	Uses grammar and para- phrasing.correctly		
	Lacks business studies vocabulary.	Uses business studies terms but lacks the ability to communicate clearly	Uses standard business studies terminology in the correct context		

Rubric 8: Assessment of oral presentations (1)

The following example can be adapted, depending on the specific task being assessed. The relevant numbers should be circled.

Skills	Outstand-	Highly competent	Competent	Not yet competent	Not achieved
areas	ing	competent		competent	achieved
Location	5	4	3	2	1
Appeal	5	4	3	2	1
Neatness/tidiness	5	4	3	2	1
Communication	5	4	3	2	1
Variety	5	4	3	2	1
Appropriateness	5	4	3	2	1
Content	5	4	3	2	1
Technique	5	4	3	2	1
Total score					
Total		/ 40	%		

Comments:

Rubric 9: Assessment of research processes

Skills	5	4	3	2	1
areas	Outstanding	Highly	Competent	Not yet	Not
		competent		competent	achieved
Observation					
Recording					
Inference					
Investigative					
Evaluation					
Marks					
Total					
Comments:					

Observation skills are demonstrated when students are able to:

- match, classify and identify items
- interpret e.g. drawings, diagrams, graphs, figures and written passages
- observe features and characteristics.

Recording skills are demonstrated when students are able to:

- record information exposed to by reading, observation and interaction
- summarise written and/or spoken and/or demonstrated or acted information
- present data graphically, i.e. draw curves and other presentations e.g. charts and histograms, scale axes and label appropriate components meaningfully.

Skills of inference are demonstrated when students are able to:

- calculate data correctly and accurately e.g. averages
- percentages, and fractions
- recognise patterns and trends in raw or ordered data, extract information from results, interpolate and extrapolate
- distinguish between observations (statements describing what has been seen, heard, etc., whether qualitative or quantitative) or from inferences
- make plausible generalisations from observations.

Investigative skills are demonstrated when students are able to:

- identify aspects of a problem that can be investigated
- formulate the aim and a general strategy for an investigation
- write a research outline, and collect relevant data and other information
- make valid observations, deductions and interpretations, and argue logically
- proof or reject hypotheses convincingly
- show a clear understanding of the three basic methods used in research.

Evaluation of processes are demonstrated when students are able to:

- identify weaknesses and strong points (e.g. in arguments and policies)
- recognise that results may be incomplete or inconclusive
- formulate constructive criticisms and appraisals.

Rubric 10: Assessment of oral presentations (2)

ASSESSMENT CRITERIA		A CLUEVE	MENT, CHOOSETED	MADY ALLOCATIO	ON!			STL	IDEN	NTS					
		ACHIEVE	MENT: SUGGESTED	WARK ALLOCATION	N			1	2	3	4	5	6	7	8
		Factor by	5	4	3	2	1								
	Development: Structure; Organisation; Support material	x 5 = /20	Exceptionally well structured, organised and has comprehensiv e support material	Generally well structured and organised and has sufficient support material	Structure and organisation needs attention and support material is evident	Poorly structured with very little support material	No structure, no organisation skills evident and no support material								
CONTENT	Effectiveness: Purpose; Interest; Reception	x 3 = /15		Has significant purpose, hold interest and is well received by audience	Has purpose, holds interest and audience is receptive	Lacking in purpose, hold interest and is received by audience to a limited extent	No purpose, does not hold interest and is not well received by audience								
	Value: Ideas; Logic; Originality	x 3 = /15		Significant new ideas, ability to think logically and originality.	Some new ideas, ability to think logically and some originality.	One or two new ideas, ability to think logically and little originality.	No thought or logic evident. No originality.								
	Content sub-total	50													
DELIVERY	Physical: Appearance; Body language	x 5 = /10			Has presence and uses the correct body language	Has very little presence and body language needs attention	Has no presence and uses incorrect body language								
	Voice: Flexibility; Volume	x 5 = /10			Has presence and uses the correct body language	Demonstrates little presence body language needs attention	Has no presence; uses incorrect body language								

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	Manner: Directness; Assurance; Enthusiasm Delivery sub-total	x 5 = /10		Has presence and uses the correct body language	Has very little presence and body language needs attention	Has no presence and uses incorrect body language		
NOI	Appropriatene ss: To purpose and audience	x 5 = /10		Audience and purpose taken into account	Very little awareness of audience and purpose	No awareness of the audience or purpose shown		
COMMUNICATION	Correctness: Grammar; Punctuation; Word selection	x 5 = /10		Correct use of grammar, punctuation and correct word selection	Grammar partially correct and some word selection incorrect	Incorrect use of grammar and word selection		
10	Language sub- total TAL MARKS:	20	100					

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Rubric 11: Self-assessment checklist for an oral presentation

Did you introduce yourself to your audience?	Yes	No
Did you arouse the interest of your audience?	Yes	No
Did you begin with a clear introduction of your topic with an overview	Yes	No
of what you would cover?		
Were your ideas presented clearly with a logical flow from one point to	Yes	No
the next?		
Did you conclude by summing up what you had covered?	Yes	No
Were your visual aids clear and easy to read?	Yes	No
Did you have good control of your material with everything in the	Yes	No
correct order?		
Did you give the right amount of facts and figures? Could your	Yes	No
audience understand them?		
Did you avoid reading too much from your notes?	Yes	No
Did you look comfortable and relaxed?	Yes	No
Did you display any nervous gestures, such as hand-waving or pen-	Yes	No
clicking?		
Did you look and sound interested and enthusiastic?	Yes	No
Was your voice loud enough to be heard?	Yes	No
Did you speak too quickly or too slowly?	Yes	No
Were there any words you had problems pronouncing?	Yes	No
Did you get your timing right? Too long? Too short?	Yes	No
Did you allow time for questions, and invite your audience to make	Yes	No
comments (rather than just asking, 'any questions'')?		
Did you provide handouts for people to take away?	Yes	No

From: http://slc.otago.ac.nz/studyskills/ch5sec4.asp

Rubric 12: Assessment of a graphic presentation

The following rubric could be used to assess graphs (e.g. equilibrium, supply and demand graphs):

Criteria	Range							
	0	1	2	Comments				
Correct type of graph	Not correct	Correct type						
(bar/histogram/line/pie chart)	type							
Suitable heading describing	Not	Incomplete	Complete					
variables	present							
Independent variable on x-axis	Not	Present						
(horizontal)	present							
Suitable scale on x-axis (horizontal)	Incorrect	Correct						
Labelling x-axis (horizontal)	Incorrect	Correct						
Units for independent variable on x-	Incorrect	Correct						
axis (horizontal)								
Dependent variable on y-axis	Not	Present						
(vertical)	present							
Suitable scale on y-axis (vertical)	Incorrect	Correct						
Labelling y-axis (vertical)	Incorrect	Correct						
Units for independent variable on y-	Incorrect	Correct						
axis (vertical)								
Plotting points (check any three)	All	1-2 correct	All correct					
	incorrect							
Neatness (joining points)	Untidy	Tidy						
Size of graph	Small,	Large, clear						
	unclear							

Rubric 13: Assessment of written presentations

Students are often expected to write essays in New Venture Creation. Each essay topic should assess factual content, the ability to select relevant facts and link these to form a coherent argument, and the ability to express these ideas clearly.

The following rubric is a holistic one to assess the development of essay-writing skills:

Criteria						
	5 Excellent critical concept analysis; writing very focused	4 Good critical concept analysis; focused work	3 More descriptive than critical; analysis is vague in places	2 Completely descriptive, superficial, lacking in detail, missing the focus of the topic	1 Very superficial disorganised, lacking insight	Comment
Creative NVC ideas used for topic and content						
Topic or theme adhered to throughout the writing						
Clear thought sequence and logic						
Correct use of subject concepts and subject specific words						
Concise, brief, focused sentences						

Rubric 14: Assessment of attitudes and values

5	Outstanding
	Comprehensive understanding and implementation of all instructions; consistently
	produces exemplary and neat work.
	Exceptionally polite and respectful.
	Participates with enthusiasm, listens well; does more work than expected.
	Sets an excellent example and commands others to behave well.
	Can confidently/with conviction express opinions, even against popular opinion.
4	Highly competent / Exceeds the requirements
	Understands and implements all instructions; can be depended upon to produce
	neat/thorough work.
	Respectful towards peers and others.
	Sets a good example and encourages others to behave.
	Regularly shows interest; asks questions and show a willingness to learn.
	Can express opinions even against popular opinion.
3	Competent / Meets the requirements
	Follows instructions regularly; makes an effort to produce neat work.
	Shows acceptable level of respect and courtesy.
	Well behaved and not disruptive.
	Can answer questions, even if unsure; expresses opinions.
2	Not yet competent / Does not meet the requirement – needs support
	Instructions often not followed; work untidy and rushed.
	Shows respect towards some; disrespectful to others.
	Sometimes disrupts and distracts; need to focus more on work.
	Only does the minimum work required; erratic interest shown.
	Hesitant to express self in class; needs to be drawn out.
1	Not achieved / Makes very little effort
	Does not follow instructions; work always untidy and incomplete.
	Ill-mannered; sometimes rude.
	Disruptive and distracts others.
	Shows very little interest; passive re schoolwork.
	Seems shy/reluctant to answer questions; never expresses an opinion.

Mark	Self		Educator		Final mark	
allocation		5		5		5

Rubric 15: Assessment of poster communication skills

Criteria	Range			
	0	1	2	Comments
Content				
Main points	Points irrelevant	Some points irrelevant	Main points selected	
Facts/concepts	Facts incorrect	Some facts incorrect	All facts correct	
Expression of facts	Poorly expressed	Partially expressed	Clearly expressed	
Presentation				
Size (e.g. A3)	Incorrect size	Correct size		
Headings	Not descriptive	Partially descriptive	Descriptive	
Font/print size	All too small	Some large enough	Large enough to read at one metre	
Organisation/lay out	Organisation muddled	Organisation mainly clear and logical	Organisation clear and logical	
Use of colour	Poor	Good	Very good	
Public appeal	Not eye-catching	Eye-catching	Very eye- catching	
Personal information	Not included	Included	More than required	
Marks				Total: / 30

Rubric 16: Assessment of interview skills

Criteria	Performance in	dicator	
	0	1	Comments
Prior research	Not visible	Visible	
knowledge			
Suitable	Not considered	Considered	
environment/conditions			
Comfortable voice,	Too loud/too	Appropriate	
tone and pitch	soft		
Body language and	Not acceptable	Acceptable	
manner of interviewer			
Pacing of	Too fast/too slow	Appropriate	
interactions/interview			
Focus of questions	Not focused on	Focused on the	
asked	the topic	topic	
Clarity of questions	Not	Understandable	
asked	understandable/	/clear to the	
	clear to the	person being	
	person being	interviewed	
	interviewed		
Value to community	Not obtained	Obtained	
	through the	through the	
	questions	questions	
Written/oral report of	Not brief,	Brief, focused	
interview	focused and	and integrated	
	integrated		

Rubric 17: Assessment of mind map construction

Criteria	Range				
	5 Outstanding	4 Highly	3 Competent	2 Not yet	1 Not achieved
	- Caronama	competent		competent	
Use of concepts/key words	All correct	1–2 errors	3-4 errors	5-6 errors	More than 6 errors
Use of linking words	All correct	1–2 errors	3–4 errors	5–6 errors	More than 6 errors
Layout and spatial organisation	Excellent	Clearly laid out	Layout good, but sometimes not clear	Cramped and unclear	Too small and cramped
Use of highlighting and focal points	Colours used appropriate ly and creatively	Colours used appropriate ly	Colours used, but not always appropriat ely	Little use of colour	Colours not used
Neatness	Extremely neat	Very neat	Neat	Untidy in places	Untidy
Comments:					

Total mark: ____/25

Rubric 18: Assessment of questionnaire design and conducting a survey

Criteria	Range				
	5	4	3	2	1
	Outstanding	Highly	Competent	Not yet	Not achieved
		competent		competent	
Questionnaire de	esign				
Clarity and	Exceptionally	Clear and	Mostly clear	Sometimes	Confusing
relevance of	clear and	relevant	and	not clear or	and
questions	relevant		relevant	relevant	irrelevant
Brevity and	Exactly the	Sufficient	Mostly	Too many	Too long/too
focus of	right number	number of	focussed,	or too few	short
questionnaire	of focussed	focussed	but some	questions	
	questions for	questions	repetition		
	purpose				
Conducting surv	,	Γ	T	1	1
Recording of	Insightful and	Clear and	Sufficient to	Sometimes	Unclear -
responses	detailed	accurate	draw	difficult to	unable to
			conclusions	understand	draw
					conclusions
Sensitivity to	Shows	Shows	Shows	Shows little	Shows no
interviewee	exceptional	sufficient	adequate	sensitivity	sensitivity or
(gender/age/	sensitivity and	sensitivity and	sensitivity	and	awareness
race/disability)	awareness	awareness	and	awareness	
Cample	More	Sufficient	awareness	Insufficient	Too few
Sample (sufficient	responses than	number of	Meets minimum	number of	responses to
responses)	basic	responses	require-	responses	draw any
responses)	requirement	responses	ments	responses	conclusions
Comments:	requirement		THEIRS		COLICIUSIONS
Comments.					
Total mark:	_/25				

Rubric 19: Evidence of portfolio assessment

Students should regularly look through the written assignments in their portfolios and reflect upon the changes they see over a period of time.

Name:	Grade:
Question	Response
What do you know now that you did	
not know before?	
What can you do better now?	
What improvements would you still	
like to make?	
Write a short paragraph reflecting on	
your progress.	

Rubric 20: Monitoring and managing assessment

The table below will assist you in monitoring and managing how often you use the variety of methods, tools and techniques of assessment.

Who did the assessment?							
Self-assessment							
Peer assessment							
Group assessment							
Lecturer assessment							
Other							
Wh	at eviden	ce did th	ne stud	ent pro	duce?		
Assignments							
Collages							
Conferencing							
Constructions							
Demonstrations							
Drama							
Exhibitions							
Game designs							
Graphs/drawings							
Interviews							
Mind-mapping							
Model-making							
Panel discussions							
Portfolios							
Practical presentations							
Project							
Questionnaires							
Research projects							
Role-plays							
Rubric							
Scenarios							
Simulations							
Survey/debates							
Tests							
Worksheet							
Written presentation (e.g.							
essays/reports)							

Office Practice level 3 assessment guidelines

1. topics that form part of the internal assessment for the PoE

	topico matiem part of the internal accession on the first of					
No of	Assessment	Coverage				
units						
8	Formal written tests	1 or more completed topics				
2	Internal written exam	All completed topics				
14	Practical assessments	Must cover the related subject outcomes:				
		SIM				

2. specifications for the external assessment in entrepreneurship - level 2

Integrated Summative Assessment Task (ISAT)

A compulsory component of EASS is the **Integrated Summative Assessment Task (ISAT)**, which is a major assessment task that draws on the student's cumulative learning achieved throughout the full year. The task requires *integrated application of competence* and is executed and recorded in compliance with assessment conditions.

(Notes: Two possible approaches to the ISAT may be applied as follows:

The students could be assigned a task at the beginning of the year, which they will have to complete in various phases in the year to obtain part assessment. The final assessment is made at the end of the year upon completion of the task.

OR

The other option is that students will have achieved the competencies through the year but the competencies will be assessed cumulatively in a single assessment/exam session at the end of the year.

The ISAT will be set by the externally appointed examiner and be conveyed to colleges within the first quarter of each year. The integrated assessment approach allows for the student to be assessed in more than one subject within the same ISAT.

National examination

A formal theory examination is conducted in October/November each year by means of a paper set externally and marked and moderated externally. The ff. distribution of cognitive application should be followed:

National examination

A formal theory examination is conducted in October/November each year by means of a paper/s set internally and marked and moderated internally. The examination will be structured as follows:

Level 3	KNOWLEDGE AND COMPREHENSION	APPLICATION	ANALYSIS, SYNTHESIS AND EVALUATION
	40%	40%	20%

Nature of paper : External

Number of papers : 1

Duration : 2 hours each
Total mark allocation : 150 marks
Number of sections : 2 sections

Compulsory sections : Section A and B

Total number of questions

Mark allocation per question

Section A: Compulsory (must cover all Topics)

2 questions of 25 marks each, covering short questions, eg. True/false, leave out words, monkey-puzzle, etc.

Total mark: 50 marks

Section B: 100 marks

Question 1:Monitor and control office supplies20 marksQuestion 2:Manage a diary for self and others20 marksQuestion 3:Coordinate meetings, minor events and travel arrangements 40 marksQuestion 4:Monitor and control the receiving and satisfaction of visitors20 marks

Total marks: 100 marks

3. assessment guidelines Topic 1: Plan, monitor and control an information system Topic 1:

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Plan, monitor and control and information system in a business environment.	Plan storage and retrieval system	 Structural and operational needs are identified. Procedures for the storage and retrieval of manual and computerised records are determined. According to organisational policies and procedures. Methodologies and quality control procedures for checking, tracking, securing and maintaining. The storage and retrieval system are determined. Archiving processes are identified and procedures for archive storage are planned accordingly. Classification methodologies are determined. 	Demonstrations SIM, Classroom
	Monitor the implementation of the filing and retrieval system	 Quality control to monitor sorting, filing and retrieval of documentation is carried out according to organisational requirements. Organisational policy for transfer, archive and disposal is followed. Procedures for ensuring manual or computerised records are followed. 	

	The importance of maintaining up-to-date and accurate records of paper-based documentation is explained.	
Controle the implementation of a filing and retrieval system	 Filing is complete, accurate, in the required format, location and time frame. Incorrectly filed documents are identified and filed correctly. Areas for improvement are communicated to the staff responsible. Procedures for improving storage and retrieval systems are planned and updated on an ongoing basis. 	

Topic 2: <u>Monitor and control office supplies</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Monitor and control office supplies.	Monitor office supplies levels	Office supplies levels are identified and recorded.	Practical exercises
		Office supply levels are ascertained and compared to required levels.	SIM
		Records are checked for compliance with organisational requirements.	
		Remedial action is taken to rectify office supply levels	

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Maintain office supplies processes and procedures	 Office supply processes and procedures are monitored and evaluated. Out-of-line situations are identified and highlighted. Remedial action is taken to bring office supply processes and procedures back in line. Areas for improvement are identified and recommendations are made to the authorised individuals.
Monitor and control the distribution of office supplies	 Office supplies levels are identified and recorded. Office supply levels are ascertained and compared to required levels. Records are checked for compliance with organisational requirements. Remedial action is taken to rectify office supply levels.

Topic: 3 Handling of Petty Cash

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Handling petty cash within an office environment	Disburse money for Petty Cash transactions.	Source documents are identified correctly.	Tasks, Practical exercise
		Request for Petty Cash is received, validated and	SIM, E-learning

authorised according to	
company policy.	
Cash is issued as per	
authorised request.	
Cash slip and change	
received is reconciled	
accurately.	
Petty Cash voucher is	
completed and till slip is	
attached in accordance	
with purchases made.	
Recording Petty Cash • The Petty Cash vouchers	
transactions. are numbered in sequence	
according to company	
policy.	
Petty Cash vouchers are	
correctly recorded in the	
Petty Cash Book or Petty	
Cash Journal.	
Petty Cash analysis columns are totalled accurately.	
are totalled accurately.	
Petty Cash vouchers are	
correctly filed according to	
company policy.	
Restore imprest amount. • The amount of the Petty	
Cash float is indicated as	
required by company.	
Amount required to restore	
imprest is calculated	
correctly.	
Money in cash box is	
reconciled with Petty Cash	
Book balanced.	
Amount required is	
requested according to	
requested according to required coins and notes.	

		cash box.	
Cash are adhered to.	•	Petty Cash float is secured according to company policy. The petty Cash float is required reconciled with Petty Cash Book. Discrepancies are investigated and corrected within a reasonable period of time. Discrepancies arising from the reconciliation of Petty Cash are either resolved or referred to the appropriate person.	

Topic 4: <u>Manage a diary for self and others</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Manage a diary for self and others.	Demonstrate the ability to manage a diary	 The importance and need for accurate diary information is explained. Diary is completed neatly and legibly. Evidence that the diary is referred to daily is demonstrated. 	Practical exercises SIM
	Answer telephone according to organisational standards	 Appointments are prioritised according to requirements. Appointments are correctly entered and are prioritised 	

	 according to requirements. Cancelled or postponed appointments are actioned according to requirements. Diary is updated on an ongoing basis.
Communicate relevant diary information	 The importance of communicating accurate and relevant diary information is explained. Diary information is communicated to all stakeholders within agreed time frames. Appointments are confirmed with all stakeholders within agreed time frames. Alterations to the diary are communicated to all stakeholders within agreed time frames.

Topic 5: <u>Coordinate meetings, minor events and travel arrangements</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Coordinate meetings, minor events and travel arrangements.	Identify a date, venue and time for a meeting or event	 A range of dates for meeting/event is provided to attendees. Suitable dates and venues are determined based on responses to range of dates provided. Meeting/event is booked and confirmed with attendees in writing. 	Practical exercise, Tasks SIM, Classroom

	All related documentation is forwarded to the attendees.
Arrange venue and catering	 Venue is selected and booked. Process of selecting venue is described. Special arrangements, logistics, meeting room layout and equipment required are confirmed with the venue provider. Process of selecting date, caterer and menu is described, taking into consideration religious and dietary requirements. Agenda for meeting/event is forwarded to venue provider and caterers so that correct times for meals and breaks can be adhered to. Venue and caterers are notified in writing and deposits paid.
Make travel, car hire and accommodation arrangements	 Travel, car hire and accommodation requirements for all attendees are determined. Suitable accommodation is secured and bookings confirmed in writing. Car hire facilities are identified and confirmed in writing.

	 Travel arrangements are made and all necessary documentation forwarded to the attendees. Invoices relating to travel, car hire and accommodation are processed. Any relevant advance disbursements for travel, car hire or accommodation are processed
Assemble and distribute documentation for meeting or event in good/sufficient time to attendees	 Deadline date for receipt of documentation from contributors is established according to agreed time frames. Deadline date is communicated to contributors. Documents are assembled, copied and collated. Relevant documents are timeously distributed in hard or electronic form to participants.

Topic 6: <u>Monitor and control the receiving and satisfaction of visitors</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Monitor and control the receiving and satisfaction of visitors.	Oversee the reception of visitors.	 Visitors are received according to the organisational standards. All documents/deliveries are processed according to organisational standards. Areas of non-conformance 	Practical exercises SIM

Ensure that v consulted ac organisation	· · · · · · · · · · · · · · · · · · ·
Monitor visito	implementation. Visitors' satisfaction is monitored at predetermined intervals. Feedback is obtained from visitors on their satisfaction. Feedback is evaluated and analysed to determine satisfaction levels. The necessary steps are taken to improve the level of satisfaction.

Topic 7: <u>Process incoming and outgoing telephone calls</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Process incoming and outgoing telephone calls.	Demonstrated knowledge and understanding.	 Describe non-disclosable information and the reasons it is classified as non-disclosable. Stress the importance of acknowledging callers and 	Practical exercises SIM

	 keeping them informed of reasons for delays. Describe various ways of finding telephone numbers. Explain the difference in the way a person answers their own private telephone and the way the switchboard is answered in terms of assisting customers. Describe standard telephone etiquette on answering calls and making calls. Describe the use of body language in communicating with others while on a call and the reason why it is important. Describe methods for dealing with emergency situations.
Demonstrated ability to make decisions about practice and to act accordingly.	 Prepare all necessary documentation and equipment (computers, writing material, notes etc.) prior to making any outgoing calls. Given a telephonic request from a customer, decide whether to help or to transfer the call to another person in the organisation and explain why. Ask probing questions, find out the purpose of the call

Т	Т	
		and transfer the caller to
		another person who may
		be more able to assist.
		Take messages for others in
		the organisation
		(including whom the
		message is for, who called,
		the date & time, a short
		description of the call and
		contact details of the
		caller).
		Given the nature of the call,
		decide whether to take a
		detailed message or to offer
		to have the customer
		called back.
		Given incoming calls,
		transfers and outgoing calls,
		deal with the callers politely
		and in keeping with the
		organisation's image and
		standard telephone
		etiquette.
		Deal with calls quickly and
		politely, keeping other calls
		holding as little as possible.
		Given a specific situation,
		decide what information is
		disclosable or non-
		disclosable and explain
		why.
Adapt performance.	Demonstrated ability to learn	Given that a new
	from our actions	switchboard is being
		introduced into the
		organisation, suggest ways
		to learn the new system
		quickly and becoming
		competent.

Topic 8: <u>Monitor the reception area</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Monitor the reception area	Monitor the maintenance of a clean and safe reception area as per organisational requirements	Implementation of the housekeeping standards is maintained according to workplace policy.	Practical demonstrations SIM
		 Housekeeping operations are maintained to ensure no disruption to operational services. 	
		 Areas not meeting the required standards are identified and recorded for possible remedial action. 	
		 Actions and procedures required to rectify substandard areas are instituted and monitored to ensure minimum standards are met. 	
	Monitor presentation of reception area	Presentation of reception area is maintained according to organisational standards.	
		 Areas of non-conformance are identified, noted and recorded for possible remedial action. 	
		Remedial actions are identified and presented for implementation.	
		 Areas of improvement are 	

	communicated to incumbents.
Monitor the implementation of security procedures in reception area	Security procedures are outlined and all reception personnel are briefed verbally and a written summary provided to them.
	Visitors cards and permits are obtained from security personnel.
	Firearm procedures are monitored and maintained as per workplace policy.
	Discrepancies and problems are reported and rectified to ensure safety of workplace.

Office Practice level 3 – 40 week plan

Wee k	TOPIC	so/	SUBJECT & LEARNING OUTCOMES	Н	ASSESSMENT TASKS (PoE)
	OFFICE PRACTICE	LO		r	
	LEVEL 3	Ref		s	
1	Registration/induction			5	
2	Registration/induction			5	
3	Plan, monitor and control an information system (10%)	SO1	Plan Storage and Retrieval System	22	
to	-	LO1.1	Identify structural and operational needs	4	List the items which you need to know about to establish the storage requirements. Group.

6	LO1.2 LO1.3 LO1.4 LO1.5 LO1.6	computerised records according to organizational policies and procedures Maintain methodologies and quality control procedures for checking, tracking and securing. Determine the storage and retrieval system. Identify archiving processing procedures for archive storage.	4 2 1 2	Hard-copy compared to computer filing. Individual. Describe files within categories. Individual Reasons to use information. Individual. Establish legal requirements for retention of documents. Practical group exercise to set up a classification method. Group.
	LO2.1 LO2.2 LO2.3 LO2.4	Follow procedures for securing manual and computerised records. Explain the importance of maintaining	1 1 1	Group exercise to identify how to conduct a survey. Preparing a policy document for transfer, archival and disposal of information.Individual. List examples of hard-copy and computer security problems and their consequences.Group. Class test on Importance of hard copy documents. Individual.
	LO3.1 LO3.2 LO3.3	Control the implementation of a filing and retrieval system. Accurately file documents in the required format, location and time frame.	1 1 1	Group workshop exercise on filing of documents. Group practical exercise on searching for misfiled documents Write a memo explaining a filing procedure improvement. Individual.

		LO3.4	Plan and update the procedures for improving storage and retrieval systems on an ongoing basis.	1	Class test on theoretical content.
7	Monitor and control office supplies(10%)	SO1	Monitor and control the distribution of office supplies.	17	
to		LO1.1	Identify and record office supplies levels.	4	Establishing stock items, minimum stock levels and monthly usage. Individual.
10		LO1.2	Ascertain and compare office supply levels to required levels	3	Recording stock levels. Individual.
		LO1.3	Check records for compliance with organizational requirements.	1	Obtaining and determining stock item numbers. Group
		LO1.4	Take remedial action to rectify office supply levels.	1	Problems and their effects. Individual.
		S02	Maintain office supplies processes and procedures.		
		LO2.1	Monitor and evaluate office supply processes and procedures.	3	Monitor office supplies processes. Individual.
		LO2.2	Identify and highlight out of line situations.	2	Out of line situations. Group.
		LO2.3	Take remedial action to bring office supply procedures and processes back in line Identify and recommend areas for	1	Security over office supplies. Group.
		LO2.4	improvement to the authorised individuals.	2	Recommend areas for improvement. Individual.
11	Handling of Petty Cash (20%)	SO1	Disburse money for petty cash transactions.	36	
to		LO1.1	Identify source documents correctly.	1	Identify the source documents correctly. Individual
18		LO1.2	Receive request for petty cash, validated and authorised according to company policy.	2	How to fill in petty cash vouchers when a request is received from a staff member. Individual.
		LO1.3	Issue authorised cash as per request.	1	How to issue cash on request. Group. How to fill in the PCV when the cash slip or
		LO1,4	Receive and reconcile cash slips and change accurately.	3	invoice and change are returned to you. Individual

L	.O1.5	Complete Petty Cash Voucher and see the till slip is attached in accordance with purchasers made	1	How to fill in the PCV when making the purchase. Group.
	SO2	Recording petty cash transactions.		Decree of the second section is
L	.02.1	Number the cash slips in sequence according to company policy.	1	Prepare a list the months in the year in abbreviated format. Individual.
L	.02.2	Record petty cash vouchers correctly in the petty cashbook or petty cash Journal	4	How to record petty cash vouchers in the petty cash book. Individual.
L	.02.3	Total petty cash analysis columns accurately.	2	How to total the petty cash analysis columns in the petty cash book. Individual.
L	.02.4	File petty cash vouchers correctly according to company policy.	1	How to file petty cash vouchers in the petty cash file. Individual.
	SO3	Restore imprest amount		
L	.O3.1	Indicate the amount of the petty cash float as required by the company.	1	Calculate the estimated amount of your new Petty cash float. Individual. How to calculate the reimbursement amount
L	.O3.2	Correctly calculate the required amount to restore balance.	2	when cash in the petty cash box is getting to a low level. Individual.
L	.O3.3	Reconcile money in cash box with petty cash book.	3	Reconciling the cash in the petty cash box with the cash balance per the petty cash book. Individual.
L	.03.4	Request coins and notes according to the required amount.	2	How to fill in a coinage analysis and count the cash accordingly. Individual.
L	.03.5	Count coins and notes received and place in cash box.	2	How to count coins and notes in the petty cash box. Group.
!	SO4	Adhere to control procedures for petty cash.		
L	.04.1	Secure petty cash float according to company policy.	1	Discussion on Petty Cash security. Group.
L	.04.2	Reconcile the petty cash float with the petty cash book.	4	Explain the Petty Cash reconciliation process. Group.
L	.04.3	Investigate discrepancies and correct within a reasonable period of time.	3	Discussion on methods of checking for discrepancies. Group.
L	.04.4	Resolve and refer discrepancies arising from the reconciliation of petty cash to the appropriate person.	2	Complete Petty Cash write-up. Individual.

I				[
	Manage a diary for self and	SO1	Demonstrate the ability to manage a		
19	others (10%)		diary.	18	
		LO1.1	Explain the importance and need for	1	
to			accurate diary information.	1	The importance of keeping a diary. Group
		LO1.2			Completing a diary. Individual. Communicate
23		LO1.2	Complete diary neatly and legibly.	3	relevant diary information. Group.
23			Demonstrate the evidence that the	3	Demonstrate that the diary is referred to daily.
		LO1.3	diary is referred to on a daily basis.	1	Individual and group pairs.
			Answer telephone according to	'	individual and group pails.
		SO2	organisational standards.		
		1.00.4	Prioritise appointments according to		Confirmation and agreement regarding
		LO2.1	requirements.	2	timeframes. Group role-play
					Enter appointments correctly, prioritise
		LO2.2	Enter appointments correctly and		according to requirements, update the diary
			prioritise according to requirements.	2	and refer to it daily. Individual.
			Action cancelled or postponed		
		LO2.3	appointments according to		
		1004	requirements.	2	Group workshop exercise.
		LO2.4	Update diary on an ongoing basis.	1	Group workshop exercise.
		SO3	Communicate relevant diary information.		
			Explain the importance of accurately		
		LO3.1	communicating relevant diary		Confirmation and agreement regarding my
		LO3.1	information.	1	timeframes
			monnation.	'	Communicate diary information to all
		LO3.2	Communicate diary information to all		stakeholders within agreed time frames.
			stakeholders within agreed timeframes.	2	Individual.
			S		Communicate diary information to all
		LO3.3	Confirm appointments with all		stakeholders within agreed time frames.
			stakeholders within agreed timeframes.	1	Individual.
			Communicate alterations to the diary		
		LO3.4	to all stakeholders within agreed		Communicate alterations to the diary to all
			timeframes.	2	stakeholders. Individual.

24 to 27	Coordinate meetings, minor events and travel arrangements (20%)	SO1 LO1.1 LO1.2 LO1.3 LO1.4	Identify date, venue and time for a meeting or event. Provide a range of dates and venues for the meetings/event to attendees. Provide suitable dates and venues based on response to ranges. Book and confirm meetings/event with attendees in writing. Forward all related documentation to the attendees.	33 2 3 3	Provide a range of suitable dates and venues for the meeting or event to attendees. Group. Provide a range of suitable dates and venues for the meeting or event to attendees. Group. Book and confirm the meeting with the attendees. Individual. Forward the agenda for the event to the parties concerned and pay the required deposits. Individual.
		SO2		<u> </u>	дорожь памада.
		LO2.1 LO2.2 LO2.3 LO2.4	Select and book venue. Describe the process of selecting a venue. Confirm special arrangements, logistics, meeting room layout and equipment required with the new provider. Describe the processes of selecting a date, caterer and menu, taking into consideration religious and dietary requirements. Forward agenda for meetings/event to the new provider and caterers so that correct times for meals and breaks can be adhered to.	1 1 3 3	Select and book avenue. Describe the process of selecting a venue. Individual. Select and book avenue. Describe the process of selecting a venue. Individual. Describe the process of selecting a date, caterer and menu. Individual. Describe the process of selecting a date, caterer and menu. Individual. Forward the agenda for the event to the parties concerned and pay the required deposits. Individual.
		LO2.6	Notify venue and caterers in writing and pay deposits.	1	Forward the agenda for the event to the parties concerned and pay the required deposits. Individual.
		SO3 LO3.1 LO3.2	Make travel, car hire and accommodation arrangements Determine travel, car hire and accommodation requirements for all. Confirm that suitable accommodation is secured and confirm booking in	3	Travel, car hire and accommodation arrangements. Group & individual. Travel, car hire and accommodation arrangements. Group & individual.

			writing.		
		LO3.3	Identify and confirm car hire facilities in writing. Forward travel arrangements and all	1	Travel, car hire and accommodation arrangements. Group & individual.
		LO3.4	necessary documentation to the attendees.	1	Travel, car hire and accommodation arrangements. Group & individual. Process invoices and any advance
		LO3.5	Process invoices related to travel, car hire and accommodation. Process any relevant advance	1	disbursements for travel, car hire and accommodation. Group & individual. Process invoices and any advance
		LO3.6	disbursements for travel, car hire or accommodation.	1	disbursements for travel, car hire and accommodation. Group & individual.
		SO4	Assemble and distribute documentation for meeting or event in good/sufficient time to attendees.		
		LO4.1	Establish deadline date for receipt of documentation from contributors according to agreed timeframes.	1	Establish deadline date for the receipt of documentation from contributors according to agreed timeframes. Group and pair.
		LO4.2	Communicate deadline date contributors.	1	Communicate the deadline to the contributors. Individual. Assemble and collate the necessary
		LO4.3	Assemble, copy and collate documents. Timeously distribute relevant	2	documents and Timeously distribute them. Group pair. Assemble and collate the necessary
		LO4.4	documents in hard or electronic form to participants.	1	documents and Timeously distribute them. Group pair.
	Monitor and control the receiving and satisfaction of	SO1	Oversee the reception of visitors.		
28 to	visitors (10%)	LO1.1	Receive visitors according to the organisational standards.	14 1	Group workshop exercise.
30		LO1.2	Process all documents/deliveries according to the organisational standards.	1	Group workshop exercise.

		LO1.3	Identify, note and record areas of non conformance for possible remedial action. Identify areas of improvement.	2	Group workshop exercise. Collect, analyse and organise information, in their team.
		SO2	Ensure that visitors are consulted according to organizational requirements.		
		LO2.1 LO2.2	Consult visitors as per company policy. Identify, note and recording areas of non-compliance for remedial action.	1	Group workshop exercise. Collect, analyse and organise information, in their team.
		LO2.3	Identify remedial actions and present for implementation.	1	Collect, analyse and organise information, in their team.
		SO3	Monitor visitors' satisfaction.		
		LO3.1	Monitor visitors' satisfaction at predetermined intervals.	1	Demonstrate ability to learn from own actions and own performance. (Individual
		LO3.2	Obtain feedback from visitors on their satisfaction.	1	Group workshop exercise.
		LO3.3	Evaluate and analyse feedback to determine satisfaction levels. Take the necessary steps to improve	2	Apply and evaluate information.
		LO3.4	the level of satisfaction.	1	Class test on theoretical content.
31	Process incoming and outgoing calls (10%)	SO1 LO1.1	Demonstrate knowledge and understanding of telephone etiquette. Describe nondisclosable information and the reasons it is classified as	22	EVALUATE YOURSELF AS A COMMUNICATOR. Individual. Discuss why you think the above
to			nondisclosable. Stress the importance of	2	should not be disclosed to clients. Individual.
34		LO1.2	acknowledging callers and keeping them informed of reasons for delays.	1	put a caller on hold and roleplays. Group.
		LO1.3	Describe various ways of finding telephone numbers. Explain the difference in the way a person answers their own private telephone number and the way the	1	
			switchboard is answered in terms of assisting customers.	1	Good telephone etiquette at work. Individual. Discuss how you answer your telephone. Group.

LO1.5 LO1.6 LO1.7 LO1.8	Describe standard telephone etiquette on answering calls and making calls. Describe the use of body language in communicating with others while on the call and the reason why it is important. Describe methods for dealing with abusive callers. Describe methods for dealing with emergency situations.	1 2 1 2	Taking messages. Individual. Deciding whether to take a message or offer to call back. Individual. Dealing with an abusive caller. Individual. Voice awareness. Group. Dealing with emergencies. Individual.
SO2	Demonstrate ability to make decisions about practice and to act accordingly.		
LO2.1	Prepare all necessary documentation and equipment (computers, writing material, notes etc) prior to making any outgoing calls.	2	Individual role-play exercise
LO2.2	Given a telephonic request from a customer, decide whether to help or to transfer the call to another person in		Deciding whether to help, transfer the call, take
LO2.3	the organisation and explain why. Ask probing questions, find out the purpose of the call and transfer the call to another person who may be more	1	a message or offer to call back. Group in pairs. Deciding whether to help, transfer the call, take
	able to assist. Take messages for others in the organisation (including whom the	2	a message or offer to call back. Group in pairs.
LO2.4	message is for, who called, the date and time, a short description of the call and contact details of the caller).	1	Deciding whether to help, transfer the call, take a message or offer to call back. Group in pairs.
LO2.5	Given the nature of the call, decide whether to take a detailed message or to offer to have the customer called back.	1	Deciding whether to help, transfer the call, take a message or offer to call back. Group in pairs.
LO2.6	Given incoming calls, transfers and outgoing calls, deal with the callers	1	
	politely and in keeping with the organisation's image and standard	1	Deciding whether to help, transfer the call, take a message or offer to call back. Group in pairs.

			telephone etiquette.		
		LO2.7	Deal with calls quickly and politely, keeping other callers holding as little as possible. Given a specific situation, decide what information is disclosable or nondisclosable and explain why.	1	Deciding whether to help, transfer the call, take a message or offer to call back. Group in pairs. Deciding whether to help, transfer the call, take a message or offer to call back. Group in pairs.
		SO3 LO3.1	Demonstrate ability to learn from own actions and own performance. Given that a new switchboard is being introduced into the organisation, suggest ways to learn the new system quickly and become competent.	1	Demonstrate ability to learn from own actions and own performance. Individual
35	Monitor the reception area (10%)	SO1	Monitor the maintenance of a clean and safe reception area as per organizational requirements. Maintain the implementation of the	18	
to		LO1.1	housekeeping standards according to workplace policy. Maintain housekeeping operations to ensure no disruption to operational	2	A visit to the reception desk. Group.
38		LO1.3	services. Identify areas not meeting the required standards and record for possible remedial action.	1 2	Clean and tidy reception area. Group. Clean and tidy reception area. Group.
		LO1.4	Require rectifying actions and procedures so that the substandard areas are identified and monitored to ensure that minimum standards are met.	1	Clean and tidy reception area. Group.
		SO2 LO2.1	Monitor presentation of reception area. Maintain presentation of reception area according to organisational standards.	1	The presentation of the reception area. Group visit.

		LO2.2 LO2.3 LO2.4	Identify, note and record areas of nonconformance for possible remedial action. Identify and present remedial actions for implementation. Communicate areas of improvement.	1 1 1	The presentation of the reception area: checklist. Individual. The presentation of the reception area. Group. The presentation of the reception area. Group.
		SO3 LO3.1 LO3.2 LO3.3 LO3.4	Monitor the implementation of security procedures in reception area. Brief all reception personnel verbally on security procedures and provide them with a written summary. Obtain visitors' cards and permits from security personnel. Monitor and maintain firearm procedures per workplace policy. Report and rectify discrepancies and problems to ensure safety of	3 1 1	Security in the workplace. Group. Weapons and other security issues
39	Examinations/Revision		workplace.	<u>3</u>	Role-play exercise. Group.
				5	
40	Examinations/Revision		TOTAL HOURS : TOPIC 1	22	12%
			TOTAL HOURS : TOPIC 2	17	9%
			TOTAL HOURS : TOPIC 3	36	20%
			TOTAL HOURS : TOPIC 4	18	10%
			TOTAL HOURS : TOPIC 5	33	18%
			TOTAL HOURS : TOPIC 6	14	8%
			TOTAL HOURS : TOPIC 7	22	12%
			TOTAL HOURS : TOPIC 8 TOTAL HOURS REGISTRSTION/INDUCTION/REVISION/EX AMS	18 	10%
				20	

Office Data Processing level 3 assessment guidelines

1. topics that form part of the internal assessment for the PoE

No of units	Assessment	Coverage
11	Formal practical tests	1 or more completed topics
2	Practical exams	

2. specifications for the external assessment - level 2

Integrated Summative Assessment Task (ISAT)

A compulsory component of EASS is the **Integrated Summative Assessment Task (ISAT)**, which is a major assessment task that draws on the student's cumulative learning achieved throughout the full year. The task requires *integrated application of competence* and is executed and recorded in compliance with assessment conditions.

(Notes: Two possible approaches to the ISAT may be applied as follows:

The students could be assigned a task at the beginning of the year, which they will have to complete in various phases in the year to obtain part assessment. The final assessment is made at the end of the year upon completion of the task.

OR

The other option is that students will have achieved the competencies through the year but the competencies will be assessed cumulatively in a single assessment/exam session at the end of the year.

The ISAT will be set by the externally appointed examiner and be conveyed to colleges within the first quarter of each year. The integrated assessment approach allows for the student to be assessed in more than one subject within the same ISAT.

National examination

A formal theory examination is conducted in October/November each year by means of a papers set externally and marked and moderated externally. The ff. distribution of cognitive application should be followed:

Level 3	KNOWLEDGE AND COMPREHENSION	APPLICATION	ANALYSIS, SYNTHESIS AND EVALUATION
	10%	80%	10%

The ff guidelines are offered for the setting of the Office Data Processing Level 3 exam:

Nature of paper : External (Only wordprocessing, must be tested the other functions can

be tested in the SIM in the form of practical tasks that is filed in PoE)

Number of papers : 1

Duration: 2 hoursTotal mark allocation: 150 marksNumber of sections: 1 sectionsCompulsory sections: Section A

Total number of questions 4

Mark allocation per question Question 1: 50,

Question 2: 20, Question 3: 30, Question 4: 50,

3. assessment guidelines

Topic 1: <u>Basic concept of computers</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Getting Started	The necessary procedures for	Know Computer Terms	Practical
	getting started are followed and	Discuss Computer Hardware	
	computer concepts and use of	 Know the use of computer 	Computer Classroom, SIM
	software is demonstrated.	Accessories	

		 Identify the emory and Storage capacity of computer Demonstrate the use of computer software
Using Information Technology	The efficient using the internet and email is demonstrated.	Demonstrate the use of Networks Use the Internet and Email
Computers in everyday life	The efficient use of word processing as an everyday life tool is demonstrated.	 Apply word processing at home, work and in education Apply computers in everyday life Work Safely with computers Protecting their work Protecting their PC
Legal issues	The identification of copyright is followed correctly.	 Identify copyright Identify and know the data protection act

Topic 2: <u>File Management</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Finding out more	.System information and settings is identified, and applied correctly.	Use HelpIdentify and apply system information and settings.	Practical Computer Classroom, SIM
Working with files and folders	The effective use of working with files and folders are demonstrated	 Work with drives, files and folders Use Windows Explorer Effectively use my Computer Change their view Navigating their folders 	
Managing your files	The effective management of files are demonstrated.	Manage their filesDeleting and using the	

		recycle bin Find Files Use Stiffy disks and flash drives
Programs and printing	Effective printing must take place.	Programs and printing

Topic 3: <u>Word Processing</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Apply correct mouse techniques Know computer terminology	Mouse techniques is applied effectively and computer terminology is known.	 Start Word Apply word options Apply the Word Screen Entering & Deleting Text Using the Mouse Saving, Closing, Opening and New Moving Around Documents Selecting Text Using Help in Word Correcting Mistakes Views Toolbars Print Preview Print properly 	Practical Computer Classroom, SIM
Formatting text	Suffiecient format of text is applied when working in a document.	 Changing the Look of Text Aligning Text Special Text Effects Fields, Special Characters and Symbols Bullets and Numbering Customising Bullets Customising Numbers Indenting Text Demonstrate borders and shading Format Painter in toolbar 	

		 Demonstrate the use of different styles Apply hyphenation effectively Demonsrate the correct way of automatic page numbering 	
Working with long text	Suffiecient format of text is applied when working in a long document.	 Move and copying text Insert page breaks Insert the appropriate margins Demonstrate different line spacings Insert headers and footers Insert section breaks Insert tabs and use appropriately Spell and use the correct grammar application Go To, Find & Replace 	
Tables	Demonstrate the use of tables effectively on an advanced level.	 Creating and Editing Tables Insert Tables and Borders Toolbar Adding Text to a Table Selecting Parts of a Table Inserting and Deleting Rows and Columns Resizing Rows Resizing Columns Moving and Resizing the Whole Table Gridlines and Borders Insert borders Apply shading Merging and Splitting Cells Demonstrate Table AutoFormat 	

Templates	Demonstrate the use of graphics effectively on an advanced level. The effective use of templates are demonstrated.	 Draw Shapes Formatting Shapes Insert 3D Shapes Adding Text to Shapes Adding Graphics Using the Clipart Gallery Changing the Text Wrapping Selecting, Moving and Resizing Pictures Which are inline with the Text Selecting, Moving and Resizing Pictures Which Are Floating over the Text Customising Clipart Make of the templates word supplies 	
File management	Apply sufficient file management in a document.	 Save advanced Search for Lost Files 	
Importing objects	The effective importing of objects is demonstrated.	 Import Excel Worksheets in Word Import Excel Charts in Word 	
Mail merge	The use of mail merge on an advanced level is demonstrated.	 Mail Merge Creating a Data Document Creating a Main Document Carrying Out a Mail Merge Mail Merge to Labels Apply Query Options in a Mail Merge Demonstrate Trouble Shooting Mail Merge Insert Date & Time 	

Topic 4: <u>Information and Communication using outlook</u>

			,	
Subject outcomes Assessment standards I		Learning outcomes	Assessment Tasks/Activities	

Introduction to the Internet	The Internet is used effectively and correctly.	Know the use of the Internet	Practical
			Computer Classroom, SIM
Getting started on the Web	The necessary use of the Web is demonstrated.	 Identify and use the Internet Explorer Screen Using Help in Internet Explorer Customising the Screen Demonstrate the use of Toolbars Go to a Web Page Browse the World Wide Web Guess Web Pages 	
Using search Engines	The effective use of search engines is demonstrated.	 Make use of different Search Engines Identify and demonstrate search engine tips Go Directly to Search Engines UseYahoo Narrow their Search 	
Viewing and saving web pages	The effective viewing and saving of web pages are demonstrated.	 View their favourite web pages Save Web Pages View and save different images on the web pages. 	
Printing	The printing instructing is executed effectively.	 Print correctly (using all printing options) Demonstrate the use of Page Setup 	
Getting started with Outlook	The opening of outlook is executed effectively.	 Open Outlook Use the outlook screen Open the Inbox Use Help in Outlook Change the View 	
Working with Email	The effective demonstration of emails is executed.	Creat a MessageReceive Email	

		 Forwarding and Replying to Email Sending and Receiving Attachments Move and Copy Text Sign their Email Check their Spelling
Organising Emails	Suitable organising of emails.	Organise their EmailsDelete EmailFind Messages
Addresses	Suitable organising of addresses of emails.	Organise your emailsDelete EmailFind Messages

Office Data Processing level 3 – 40 week plan

PROGRAMME: Certificate in Office Administration

SUBJECT & LEVEL: Office Data Processing Level 3

Key for Shaded Areas:

TOPICS	WEIGHTED VALUE
Basic concept of computers	20%
File Management	20%
Word Processing	40%
Information and Communication using 'Outlook'	20%
TOTAL	100

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
1	Topic 1: Basic Concepts of Computers Introduction to computers	Computer concepts are understood and explained. The necessary procedures for getting started are followed and the use of software is demonstrated.	General Concepts Hardware Software Information Technology Types of computers Main parts of personal computer Computer performance Computer accessories Input devices Output devioces Additional cards and items	Practical Computer Classroom, SIM Activity 1 -2			
2			Memory and storage capacity of computers Memory measurements	Practical Computer Classroom, SIM			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			Units of memory Memory Storage The use of computer software Types of software Graphical user interface	Activity 3 – 4			
3	Use information technology effectively	The efficient use of internet and e-mail is demonstrated.	Systems development Demonstrate the use of networks LAN's, WAN's and Client/Server relationships Advantages of a networks Disadvantages of a network	Practical Computer Classroom, SIM Activity 5 – 7			
4			Intranet and extranets The internet The telephone network	Practical Computer Classroom,			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			in computing	SIM			
			Cellular networks	Activity 9 – 10			
			Common terms related to connectivity				
5	Use computers effectively in everyday	The efficient use of word processing as an	Computers at work	Practical			
	life	everyday life tool is demonstrated.	Work safely with computers	Computer Classroom, SIM			
			Protecting your work				
			Protecting your PC	Activity 11 - 17			
6	Deal with legal issues	The principles of copyright and the	Identify copyright	Practical			
		data protection Act are understood and	Software programs	Computer			
		explained correctly.	Documents and text	Classroom, SIM			
			Graphics	Activity 18 – 20			
			Identify and know the Data Protection Act				
7	Consolidation of Topic	Topic Summative Assessment		Activity 21			
8	Topic 2: File Management	System information and settings are	Getting started	Practical			
	Understand and apply functions	correctly identified and applied.	Turning on the PC	Computer Classroom,			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			Two approaches when talking to Windows Using help To view information about the computer Shutting down the PC correctly Closing applications that are not responding Identifying and applying system information and	SIM Activity 1 – 3			
	Work with files and	The effective use of	settings	Described			
9	folders	files and folders are demonstrated	Understanding files and folders Working with files and	Practical Computer Classroom, SIM			
10			folders Create files and folders	Practical			
10			Use Windows Explorer Effectively using My	Computer Classroom, SIM			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			Computer	Activity 4 - 5			
11	Manage computer files	Effective file management is demonstrated.	Managing Data Manage files Find files delete and use the recycle bin	Practical Computer Classroom, SIM			
12			Use stiffy disks and flash drives	Practical Computer Classroom, SIM Activity 6 – 8			
13	Apply programs and print documents	'Word' is use effectively and documents are printed correctly	Printing data Starting WordPad Printing Printing documents	Practical Computer Classroom, SIM Activity 9 - 10			
14	Consolidation of Topic	Topic Summative Assessment		Activity 11			
15	Topic 3: Word Processing Introduction to word processing	Computer terminology is explained and mouse techniques are applied effectively.	The Microsoft Word Window Starting MSWord	Practical Computer Classroom, SIM			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			The window layout				
16			Working in Microsoft Word Setting default options Working with text Working with files Undo and redo Print and print preview Getting help	Practical Computer Classroom, SIM Activity 1 - 2			
17	Format text	Text in documents is efficiently formatted.	Designing Documents Formatting Text Formatting paragraphs Hyphenation	Practical Computer Classroom, SIM Activity 3			
18			Styles Lists Tabs Borders and shading Field, symbols and	Practical Computer Classroom, SIM Activity 4 - 5			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			characters				
19	Work with extensive text	Text in extensive documents is efficiently formatted.	Managing many pages Text management Document management Spelling and grammar	Practical Computer Classroom, SIM Activity 6 - 7			
20	Consolidation of Topic	Summative Assessment 1					
21	Format tables	The effective use of advanced tables is demonstrated.	Format Tables Create and edit tables The toolbar	Practical Computer Classroom, SIM Activity 8			
22			Modifying tables	Practical Computer Classroom, SIM Activity 9 - 10			
23	Demonstrate the use of graphics	The effective use of advanced graphics is demonstrated.	Graphics Pictures	Practical Computer			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			The toolbars	Classroom, SIM Activity 11 - 13			
24	Identify and use software templates	The effective use of templates is demonstrated.	Templates	Practical Computer Classroom, SIM Activity 14 – 15			
25	File management	Efficient file management is demonstrated.	File management Advanced features when saving Lost files	Practical Computer Classroom, SIM Activity 16 – 17			
26	Importing objects	The effective importing of objects is demonstrated.	Objects	Practical Computer Classroom, SIM Activity 18 - 19			
	Consolidation of Topic	Summative Assessment 2					
27	Use 'Mail Merge'	The use of advanced mail merge is demonstrated.	Mail merge wizard	Practical			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			Data document Main document	Computer Classroom, SIM Activity 19			
28			Labels Query options The toolbar	Activity 20			
29	Consolidation of Topic	Summative Assessment 3					
30	Topic 4: Information and communication using Outlook Introduction to the Internet	The Internet is used effectively and correctly.	Introduction to the Internet The history of growth Computers communicating The Age of Information An internet presence Presence on the internet	Practical Computer Classroom, SIM Activity 1 - 2			
31	Introduction to the World Wide Web	The effective use of the World Wide Web is demonstrated.	Using web browser software	Practical Computer Classroom,			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			The toolbar Getting help	SIM Activity 3 - 4			
32	Use 'Search Engines'	The effective use of search engines is demonstrated.	Searching and finding Search engines Keywords Generic domain names Portals Vortals Hyperlinks	Practical Computer Classroom, SIM Activity 5 - 6			
33	View and save web pages	The effective viewing and saving of web pages are demonstrated.	Copyright Protection laws Retrieving information	Practical Computer Classroom, SIM Activity 7 - 8			
	Print documents	Printing instructions are executed effectively.	Print preview and setup Print	Practical Computer Classroom, SIM			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
				Activity 9 -10			
34	Introduction to 'Outlook'	The opening of 'Outlook' is executed effectively.	Electronic mail Outlook Today The window layout	Practical Computer Classroom, SIM Activity 11 -12			
	Work with e-mail	The effective use of e-		-			
35		mails is demonstrated.	Creating messages Receiving mail Replying to mail Forwarding mail Auto signature Managing attachments Netetiquette	Practical Computer Classroom, SIM Activity 13 - 14			
36	Organise e-mails	E-mails are suitably organised.	Sorting the inbox Customising columns Grouping fields Filters	Practical Computer Classroom, SIM Activity 15 - 16			

Week	Unit	Assessment standards	Sections	Assessment Tasks/Activitie s	Time Allocated (in hrs)	Completion date	Hours in workshop/wor kplace
			Find				
			Delete				
37	Addresses	E-mail addresses are suitably organised.	The Address Book	Practical			
			Distribution Lists	Computer Classroom, SIM			
				Activity 16 – 17			
38	Consolidation of Topic	Topic Summative Assessment		Activity 18			
39	Consolidation Week						
40	National Examination						

Business Practice level 3 assessment guidelines

1. topics that form part of the internal assessment for the PoE

No of units	Assessment	Coverage
7	Formal written tests	1 or more completed topics
2	Internal written exam	All completed topics
7	Practical assessments	Must cover the related subject outcomes
		Projects

2. specifications for the external assessment - level 2

Integrated Summative Assessment Task (ISAT)

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(Notes: Two possible approaches to the ISAT may be applied as follows:

The students could be assigned a task at the beginning of the year, which they will have to complete in various phases in the year to obtain part assessment. The final assessment is made at the end of the year upon completion of the task.

OR

The other option is that students will have achieved the competencies through the year but the competencies will be assessed cumulatively in a single assessment/exam session at the end of the year.

The ISAT will be set by the externally appointed examiner and be conveyed to colleges within the first quarter of each year. The integrated assessment approach allows for the student to be assessed in more than one subject within the same ISAT.

National examination

A formal theory examination is conducted in October/November each year by means of a papers set externally and marked and moderated externally. The ff. distribution of cognitive application should be followed:

4.2 SPECIFICATIONS FOR THE EXTERNAL ASSESSMENT IN BUSINESS PRACTICE - LEVEL 3

National examination

A formal theory examination is conducted in October/November each year by means of a paper/s set internally and marked and moderated internally. The examination will be structured as follows:

Level 3	KNOWLEDGE AND COMPREHENSION	APPLICATION	ANALYSIS, SYNTHESIS AND EVALUATION
	40%	40%	20%

The ff guidelines are offered for the setting of the Business Practice Level 3 exam:

Nature of paper : External

Number of papers : 1

Duration : 2 hours
Total mark allocation : 150 marks
Number of sections : 3 sections

Compulsory sections : Section A, and B

Total number of questions 5

Mark allocation per question

Section A: Compulsory (must cover all Topics)

2 questions of 25 marks each, covering short questions, eg. True/false, leave out words, monkey-puzzle, etc.

Total mark: 50 marks

Section B: 100 marks

Question 1:Employment relations in an organisation2marksQuestion 2:Function in a business environment20 marks

Question 3:Resolving conflict in the workplace40 marksQuestion 4:Induction of new staff in the workplace20 marks

Total marks: 100 marks

3. assessment guidelines

Topic 1: <u>Employment relations in an organisation</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Demonstrate understanding of employment relations in an organisation.	Demonstrate understanding of the various stakeholders and their roles in an organisation.	 I can correctly identify different stakeholders. I can correctly explain the roles of identified stakeholders. 	Assignments, Practical Assignments, Case studies
	Demonstrate understanding of organisational policies and procedures related to employment.	 I can correctly identify relevant policies and procedures. I can provide a satisfactory explanation of the mechanics of grievance and disciplinary procedures. I can correctly utilise grievance procedures 	
	Demonstrate understanding of employment related agreements.	 I can correctly identify various types of agreements. I can correctly identify, describe and explain relevant conditions of employment in an organisation. 	

Topic 2: Function in a business environment

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Function in a business environment.	Describe safety principles for general operation of electrical equipment.	Describe safety principles for general operation of electrical equipment.	Case studies, Tasks SIM, Classroom
	Describe various filing systems	Range: Index, alphanumeric.	
	Explain the importance of all staff understanding the function and use of office equipment	Explain the importance of all staff understanding the function and use of office equipment	
	Describe the extent of own responsibility in the office.	Describe the extent of own responsibility in the office.	
	Explain the importance of being sensitive to other people's needs and cultures	Describe issues requiring confidentiality (and explain the importance of maintaining confidentiality around each issue).	
	Decide how one can contribute to the overall effectiveness of the team.	Notes: - Given a particular team of people, decide how one can contribute to the overall effectiveness of the team.	
	Decide how work should be prioritised.	Notes: - Given a particular workload, decide how work should be prioritised and give reasons for making the decision.	
	Operate office equipments effectively	Range: - Fax, photocopier, switchboard.	

Maintain the security surrounding documentation and equipment and give reasons for doing so.	Maintain the security surrounding documentation and equipment and give reasons for doing so.	
Describe the range of consumables, which may be replenished.	Given a specific piece of office machinery, describe the range of consumables which may be replenished and replenish where necessary.	
File documents using a recognised filing system (and ensure they are easily accessible to all persons needing access, while securing them against unauthorised access).	Site examples of situations where it is acceptable to deviate from establishment procedures (and give reasons why).	
Analyse and distribute business information, ensuring that individual needs are met.	Range: - Faxes, messages.	
Make arrangements to repair equipment that is not in good working order.	Make arrangements to repair equipment that is not in good working order.	
Suggest ways one would learn how the technology operates.	Given new technology in the workplace, suggest ways one would learn how the technology operates.	

Topic 3: <u>Selected business environment</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Demonstrate an understanding of a selected business environment.	Explain the structure and roles of different types of organisations within their own industry in SA	The various types of organisation are named and explained using the terminology accepted within their own industry.	Tasks, Case studies Classroom
		The roles of the different types of organisation are explained in the context of the business environment.	
		Business activities common to all organisations within the sector are identified and listed from readily available information.	
		Two examples of companies in each business sub-sector are identified from advertisements in the media.	
		Four of the main players in the field are identified and the kind of products or services offered by each are listed and categorised according to purpose.	

Demonstrate an understanding of the concept of a market as applied to a selected business sector	The principles of trade that define markets are identified at a basic level of understanding.
	The basic principles for the marketing of products are differentiated from the basic principles for the marketing of services.
	The role of a selected business sector in the national economy is explained in the context of the business environment.
	 The value chain describing the way business is conducted in the sector is explained, illustrating with examples.
Identify and describe the role of professional bodies associations or regulatory authorities in or affecting) a selected business sector	The reasons for the existence of professional bodies, associations and regulatory authorities within or affecting this sector are explained in the context of the roles that they play.
	 Three professional bodies, associations or regulatory authorities are identified for each of the sub-sectors.
	The benefits of belonging to a selected professional body, association or regulatory authority within the sector are outlined from the perspective of both the
	organization and the

	 individual Information about two of the professional bodies, associations or regulatory authorities is accessed from its website or an industry publication. 	
Discuss the market position of a selected organization in the relevant sub-sector	 A list of 10 of the products and/or services marketed by a selected organization is tabulated and compared with equivalent products and/or services of competitor organizations. A description of the organisation's current competitive position is given, based on available audited data. The strengths and weaknesses of the organization are compared with those of its two major competitors. The opportunities and threats facing the organization are explained with reference to the external environment. 	

Topic 4: Resolving conflict in the workplace

Subject outcomes	Assessment standards	Learning Outcomes	Assessment Tasks/Activities

Use communication skills to handle and resolve conflict in the workplace.	Demonstrate an understanding of different conflict situations in the workplace.	 Different conflict situations that occur in the workplace are listed. Examples of conflict situations are given and the conflicts described. Role-players in conflict situations are listed. Reasons why conflict occurs are listed and discussed. 	Case studies, roleplay SIM, Classroom
	State and explain the difference between feelings and actual problem (contents), (this would be when dealing with conflict).	 Behaviour of different people in a conflict situation is discussed. Own feelings when in a conflict situation are discussed. Own behaviour when in a conflict situation is discussed. The process of reaction in a conflict situation to solving the problem is demonstrated through exercises. 	
	Handle and resolve conflict in the workplace.	 Methods to resolve conflict are identified and explained. Conflict situation and possible methods of resolving the conflict are demonstrated by means of a role-play. 	

Topic 5: <u>Induction of new staff in the workplace</u>

Subject outcomes	Assessment standards	Learning outcomes	Assessment Tasks/Activities
Introduce new staff to the	Demonstrated knowledge and	Explain the importance of	Practical exercises, Case studies

workplace.	understanding.	familiarising new staff with the workplace. Explain the importance of checking that new staff understands their responsibilities. Explain the difference between introducing a new staff member to the workplace and inducting a new staff member.	SIM, Classroom
	Demonstrated ability to make decisions about practice and to act accordingly.	 Welcome new staff to the organisation and familiarise them with relevant site facilities and introduce to fellow workers. Explain basic work routines and organisational procedures in the area of work in sufficient detail to enable understanding of what is required. (Range of Basic work routines: location of facilities, responsibilities, work procedures) Encourage new staff to ask questions and seek clarification, where necessary assist new staff in the initial performance of allocated work activities. 	
	Demonstrated ability to learn from our actions and to adapt performance.	 Suggest ways to improve the existing induction programme. 	

Topic 6: Plan and conduct basic research

Subject outcomes	outcomes Assessment standards Learning outcomes		Assessment Tasks/Activities	
Plan and conduct basic research in an office environment.		Plan a simple research project.	Tasks, Projects Classroom	
	Gather and collate data relevant to the research question or problem.	 Qualitative research methodologies include case studies, interviews, observations, focus groups and content analysis. Quantitative methodologies may include interviews, structured questionnaires, and historical data collection. 		
	Analyse the data obtained from the research.	 Range: Analysis methods may include ranking, response frequencies, trends, and ranges sorted by demographics, type of information, organisational structure or any other logical and useful division. More complex statistical and research techniques are excluded from this unit standard. 		
	Prepare and present a report and recommendations based on the findings of the research.	Range: In addition to the written report, an oral presentation including slides showing appropriate graphics is expected.		
	Evaluate the effectiveness and utility of the research.	Range: Evaluation includes the effectiveness of the selected techniques with reference to research purpose.		

Business Practice level 3 – 40 week plan

Wee					
k	TOPIC	so	SUBJECT & LEARNING OUTCOMES	HOURS	ASSESSMENT TASKS (PoE)
	Business Practice	LO			
	Level 3				
1	Registration/induction			5	
2	Registration/induction			5	
	Employment relations		Identify and explain the roles of		
	in an organisation	SO1	the various stakeholders in an		
3	(15%)		organisation.		
		LO1.1	Identify different stakeholders		
to		LO1.1	correctly.	1	Establish who Stakeholders are. Individual.
		LO1.2	Explain the roles of identified		Stakeholders and their roles. Create an
8		LO1.2	stakeholders correctly.	2	organisation with stakeholders Group.
			Identify and explain organisation		
		SO2	employment policies and		
			procedures.		
					Collect, analyse and organise
		LO2.1	Identify relevant employment		information, in their team, relating to the
			policies and procedures		organisational employment policies and
			correctly.	4	procedures.
			Provide a satisfactory		Collect, analyse and organise
		LO2.2	explanation of the mechanics of		information, in their team, relating to the
			grievance and disciplinary	4	organisations grievance procedure and
			procedures.	4	write report.
		LO2 .3	Utilise grievance procedures	4	Apply and evaluate information in a
			correctly. Identify and explain	4	group role-play.
		SO3	employment related		
		303	agreements.		
			Correctly identify various types		
		LO3.1	of employment related		
		LO3.1	agreements.	3	Observation against checklist.
			Explain relevant conditions of	J	Observation against Checkist.
1		LO3.2	·	2	Class test on theoretical content
			employment in an organisation.	3	Class test on theoretical content.

9	Function in a business environment (20%)	SO1	Describe safety principles for general operation of electrical equipment. Describe and apply safety principles for general operation		
to		201.1	of electrical equipment.	3	Essential emergency activities. Group.
17		SO2	Describe various filing systems.		
		LO2.1	File documents correctly (index, alpha numerical)	3	Identify and name the types of files. Individual.
		SO3	Explain the importance of all staff to understand the functions and use of office equipment. Explain the importance of all		
		LO3.1	staff to understand the functions	2	Co-Co-Loren Comment
			and use of office equipment. Describe the extent of own	2	Safety posters. Group.
		SO4	responsibility in the office.		
			Describe the extent of his/her		Group workshop exercise on responsibilty
		LO4.1	own responsibility in the office.	2	and personal responsibility. Group.
		SO5	Explain the importance of being sensitive to other peoples cultures and needs.		
		LO5.1	Describe issues requiring confidentiality and explain the importance of maintaining confidentiality around each issue.	3	Group workshop exercise on culture. Group.
		SO6	Decide how one can contribute to the overall effectiveness of the team.		
		LO6.1	Work effectively in the team given a particular team of people.	3	Group workshop exercise. Are you a team player?
		SO7	Prioritise work.		
		LO7.1	Decide how work should be prioritised and give reasons for making the decision when given	3	Prioritise activities. Groups in pairs.

	a particular workload.		
SO8	Operate office equipment effectively.		
LO8.1	Use the fax machine, photocopier and switchboard effectively.	3	Hazard preventative measures. Individual.
SO9	Maintain security surrounding documentation and equipment and give reasons for doing so.		
LO9.1	Motivate and maintain security surrounding documentation and equipment.	2	Determining reasons for safety requirements. Individual.
SO10	Describe the range of office consumables that may be replenished.		
LO10.1	Describe the range of office consumables which may be replenished and replenish when necessary.	4	Understanding effects of problems relating to office supplies. Individual.
SO11	File documents using a recognised filing system and ensure easy access to all relevant persons, while securing the files against unauthorised access.		
LO11.1	File documents using a recognised filing system. Provide access to relevant	2	Filling documents. Group.
LO11.2	persons using established	4	Assessed Standards Consumer Consumer
LO11.3	procedures. Secure files against unauthorised access.	1	Access to filed documents. Group. Filing of documents. Individual.
LO11.4	Provide examples of situations where it is acceptable to deviate from established procedures and motivate why.	2	Consequences of unacceptable deviations from established procedures. Group.

		SO12 LO12.1	Analyse and distribute business information, ensuring that individual's needs are met. Analyse and distribute business information by using faxes and		
			messages.	2	Message format design. Individual.
		SO13	Make arrangements to repair equipment that is not in good working order.		
		LO13.1	Arrange the repair of equipment that is not in good working order.	2	Activity sequences for repairs. Idividual.
		SO14	Suggest ways one could learn how office technology operates.		
		LO14.1	Suggest how one could learn to use new office technology entering the workplace.	2	Find providers of technology training. Individual.
18	Selected business environment (25%)	SO1	Explain the structure and roles of different types of organisations within the own industry in South Africa.		
		LO1.1	Name and explain the various types of organisations, using terminology accepted within her		
to		LO1.2	own industry. Explain the roles of the different types of organisations in the context of the business	4	Roles of different organizations. Individual.
26			environment. Identify business activities, and organisations within the business	4	
		LO1.3	sector, using readily available information. Identify two examples of	3	
		LO1.4	companies in each business subsector from advertisements in the media.	3	Types of organizations and their activities. Groups of pairs.

LO1.5	Identify four of the main players in the business field. List and		
LO1.5	categorise their products or	4	Identifying the main players. Groups of
	services. Explain the concept of the	4	pairs.
SO2	market is applied to a selected		
	business sector.		
LO2.1	Identify the principles of trade		
LO2.1	that far markets of the basic level of understanding.	2	Case study. Group.
	Differentiate the basic principles	2	Case study. Group.
LO2.2	for marketing products from the		
102.2	basic principles for marketing	0	
	services. Explain the role of a selected	3	Case study. Group.
	business sector in the national		
LO2.3	economy in the context of the		
	business environment.	3	Case study. Group.
	Explain the value chain in the way business is conducted in the		
LO2.4	sector and illustrate with		
	examples.	4	Explaining the value chain. Group.
	Identify and describe the role of		
SO3	professional bodies		
303	(Association's or regulatory authorities) in or affecting a		
	selected business sector.		
	Explain the reasons for the		
	existence of professional bodies,		
LO3.1	associations and regulatory authorities within or affecting the		
	sector in the context of the roles		Professional bodies in South Africa.
	they play.	3	Individual.
	Identify three professional		
LO3.2	bodies, associations or regulatory authorities for each of		Professional bodies in South Africa.
	the subsectors.	2	Individual.

		LO3.3 LO3.4	Outline the benefits of belonging to a selected professional body, association or regulatory authority within the sector from the perspective of both the organisation and the individual. Access information about to the professional bodies, associations or regulatory authorities from its web site or an industry publication.	3	Professional bodies in South Africa. Individual. Professional bodies in South Africa. Individual.
		SO4	Discuss the market position of a selected organisation in the		
			relevant subsector.		
			Tabulated and compare a list of		
			10 of the product and/or		
		LO4.1	services marketed by selected organisation with equivalent		
			product and/or services of		Comparing similar products and services.
			competitor organisations.	3	Individual.
			Describe the organisation's		
		LO4.2	current competitive position,		
		104.2	based on available audited		Organizations' competitive position and
			data.	3	SWOT analysis. Group.
			Compare the strengths and		
		LO4.3	weaknesses of the organisation with those of its two major		Organizations' competitive position and
			competitors.	4	SWOT analysis. Group.
			Explain the opportunities and	•	ower analysis creap.
		LO4.4	threats facing the organisation		
		LO4.4	with reference to the external		Organizations' competitive position and
			environment.	3	SWOT analysis. Group.
27	Resolving conflict in the workplace (15%)	SO1	Understand and explain different conflict situations in the workplace.		
	11311.01000 (1070)		Tompiaco.		List different situations where you have
to		LO1.1	List different conflict situations that occur in the workplace.	2	experienced conflict at school or college. Individual.
1 10		Į.	That occur in the workplace.	∠	iriaiviadai.

31		LO1.2	Give examples of conflict situations and describe the conflicts.	4	Conflict situation Croup
31		LO1.3	List role players in conflict	4	Conflict situation. Group.
		LO1.3	situations.	1	
		LO1.4	List and discuss reasons why		
		201.1	conflict occurs.	3	
			Identify and explain the		
		SO2	difference between feelings and		
			actual problems (contents)		
			when dealing with conflict.		
		LO2.1	Discuss behaviour of different		
			people in a conflict situation.	4	Behaviour in conflict situations. Group.
		LO2.2	Discuss own feelings when in a		
			conflict situation.	1	Behaviour in conflict situations. Group.
		LO2.3	Discuss own behaviour when in a		How I react in a conflict situation.
			conflict situation.	1	Individual.
		LO2.4	Demonstrate reaction in the	4	How I react in a conflict situation.
			conflict situation.	4	Individual.
		SO3	Handle and resolve conflict in		
			the workplace.		
		LO3.1	Identify and explain methods to	2	Identify and explain methods to resolve
			resolve conflict.	2	conflict. Individual.
			Demonstrate conflict situation		Demonstrate a conflict situation and
		LO3.2	and possible methods of		Demonstrate a conflict situation and
		LO3.2	resolving the conflict by means	Л	three different methods of resolving the
		LO3.2	resolving the conflict by means of a role-play.	4	
	Industion of now staff		resolving the conflict by means of a role-play. Understand and explain why	4	three different methods of resolving the
37	Induction of new staff	LO3.2	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in	4	three different methods of resolving the
32	Induction of new staff in the workplace (15%)		resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace.	4	three different methods of resolving the
32		SO1	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of	4	three different methods of resolving the
			resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the		three different methods of resolving the conflict. Group.
32 to		SO1	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the workplace.	1	three different methods of resolving the
		SO1 LO1.1	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the workplace. Explain the importance of		three different methods of resolving the conflict. Group. Unfamiliar workplace? Individual.
to		SO1	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the workplace. Explain the importance of checking that new staff	1	three different methods of resolving the conflict. Group. Unfamiliar workplace? Individual. Check for understanding. Grouped in
		SO1 LO1.1 LO1.2	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the workplace. Explain the importance of checking that new staff understand the responsibilities.		three different methods of resolving the conflict. Group. Unfamiliar workplace? Individual. Check for understanding. Grouped in pairs.
to		SO1 LO1.1	resolving the conflict by means of a role-play. Understand and explain why new staff must be orientated in the workplace. Explain the importance of familiarising the staff with the workplace. Explain the importance of checking that new staff	1	three different methods of resolving the conflict. Group. Unfamiliar workplace? Individual. Check for understanding. Grouped in

			to the workplace and impacting		
			on new staff member.		
			Make decisions about the		
		SO2	induction practice and act		
			accordingly.		
			Welcome new staff to the		
		LO2.1	organisation and familiarise		
		202.1	them with the relevant site		
			facilities.	3	Responsibilities. Grouped in pairs.
		LO2.2	Introduce new staff to fellow		
		202.2	workers.	1	Induction documents. Group.
			Explain basic workgroup teams		
			and organisational procedures		
			in the area of work in sufficient		
			detail to enable the		
		LO2.3	understanding of what is		
			required. (Range of basic work		
			routines: location of facilities,		
			responsibilities, work	4	National and the alice induced
			procedures).	4	Mind map. Individual.
		LO2.4	Encourage new staff to ask questions and seek clarification.	1	Group workshop role-play exercise.
			Where necessary assist new staff	I	Group workshop role-play exercise.
		LO2.5	in the initial performance of		
		LO2.5	allocated work activities.	3	Group workshop role-play exercise.
			Demonstrate the ability to learn	<u> </u>	Group workshop role-play exercise.
		SO3	from own actions and adapt		
			performance.		
			pomennance.		Your induction programme. What was left
		LO3.1	Suggest ways to improve the		out of the induction?Your induction
			existing induction programme.	3	programme. Individual.
	Diam and assistant				
36	Plan and conduct	SO1	Dian a simple research project		
30	basic research (10%)		Plan a simple research project.		Methods to be used in research. Groups in
		LO1.1			pairs. Formulation of research
to			Plan a simple research project.	2	questions.Individual.
ιO	Į.		Frian a simple research project.	۷	questions.individual.

3	8

SO2	Gather and collate data relevant to the research question or problem.		
LO2.1	Gather and collect qualitative research methodologies that include case studies, interviews, observations, focus groups and content analysis. (Quantitative methodologies may include interviews, structured questionnaires and historical data collection.)	4	Research designs used for primary research. Groups of pairs.
SO3	Analyse the data obtained from		
LO3.1	the research. Analysis range: Analysis methods may include ranking, response frequencies, trends, and ranges sorted by demographics, type of information, organisational structure or any other logical and useful division. (More complex statistical and research techniques are excluded).	4	Collect, analyse and organise information, in their team, relating to the organisational filing policies and departmental requirements.
SO4	Prepare and present a report and recommendations based on the findings of the research. Prepare and present a report and recommendations based on the findings of the research: Range: in addition to the written report, an oral presentation including slides showing		Write a paragraph on the research
	appropriate graphics is expected.	5	question that you prepared in LO 1.1 and evaluate your results. Individual.
SO5	Evaluate the effectiveness and usefulness of the research.		, ,

		LO5.1	Evaluate the effectiveness and utility of the research: Range: Evaluation includes the effectiveness of the selected techniques with reference to research purpose.	4	Write a paragraph on the research question that you prepared in LO 1.1 and evaluate your results. Individual.
	Examinations/Preparati				
39	on			5	
	Examinations/Preparati				
40	on]		5	
			Employment relations in an		
			organisation (15%)	21	12%
			Function in a business		
			environment (20%)	40	22%
			Selected business environment		2007
			(25%)	55	30%
			Resolving conflict in the workplace (15%)	26	14%
			Induction of new staff in the	20	1 4 70
			workplace (15%)	20	11%
			Plan and conduct basic	20	1 1 70
			research (10%)	19	10%
			Examinations/Preparation	20	
			TOTAL HOURS ESTIMATED	201	 100%